

ANNUAL REPORTS
1999



TOWN OF
MIDDLETON
NEW HAMPSHIRE

Sunrise Lake Village District
and
Middleton School District

For the Fiscal Year Ending December 31, 1999

TO OUR FELLOW TOWNSMEN.

GENTLEMEN:

The foregoing report shows our financial standing at this date. You will readily see the cause of the reduction in the balance in favor of the town. It was a vote of the town, as you all know, to build a library room, and there was nothing appropriated for the job, and also it was a necessity to make some repairs on the selectmen's room for which we used as strict economy as possible to make a permanent job of it; and also there was a vote passed at our last annual town meeting to strike off the doubtful assets from the books. Also the high school tuition has been advanced which we shall not receive until December, 1902, and some other necessary bills have been paid, and all bills justly due have been paid as far as possible up to the fifteenth of February, 1902. There are some bills not presented in season for payment which will be passed on as liabilities; consequently it makes a reduction in the balance in favor of the town.

Respectfully submitted,

ELI S MOORE,	Selectmen of
WILLIE A CHAPMAN	Middleton.

Selectmen's Report 1902

At Hamp
F
44
.m62
1999

ANNUAL REPORTS

of the

SELECTMEN

TOWN CLERK

TAX COLLECTOR

TOWN TREASURER

TRUSTEES OF TRUST FUNDS

SUNRISE LAKE DISTRICT

and the

SCHOOL DISTRICT

of

MIDDELTON

NEW HAMPSHIRE

For the Fiscal Year Ending December 31st

1999

TOWN OF MIDDLETON REPORT

INDEX

Balance Sheet-General Fund year ending 1999	16
Code Enforcement Officer (Building/Health Officer)	32
Comparative Summary	8
Conservation Commission Report	31
Current Use Report for 1999	19
Detailed Schedule of Payment	10
Detailed Schedule of Revenues	15
Fire & Rescue Department Report	28
Fire Warden Report	27
Animal Control Officer Report	
Highway Department Report	29
Inventory of Valuation Summary for 1999	18
MS-6 Report [Budget of the Town & Source of Revenues]... ..	7
Office Hours	BackCover
Police Department Report	26
Planning Board Report	30
Rural District Visiting Nurse Association Report	33
School District Reports	37
Selectmen Report	2
Statement of Appropriations and Taxes Assessed for 1999.	17
Sunrise Lake Village District Financial Report	36
Tax Collector's Report	23
Tax Rate Computation for 1999	17
Town Clerk's Report	21
Town Officers for 1999	1
Treasurer's Report	20
Trustee of the Trust Funds Report	25
Vital Statistics for 1999	35
Warrant for 2000 Town Meeting	3

MIDDLETON TOWN OFFICIALS 1999

ELECTED OFFICIALS

		TERM EXPIRES
Town Moderator	Don E. Leeman	2000
Selectmen	Roy T. Snyder	2000
	Keith R. Mitchell	2001
	Paula S. Larson	2002
Town Clerk	Star V. Snyder	2001
Treasurer	Paula S. Larson, resign	2001
	Sandy Bruedle, Appt.	2000
Tax Collector	Susan D.H. McLendon, resign	2002
	Laura E. Ryder, Appt.	2000
Supervisors of the Checklist	Dorothy A. Reynolds	2000
	Kathleen P. Alfrey	2006
	JoAnn Bormann	2004
Trustees of the Trust Funds	Timothy Sinclair	2000
	Linda L. Peckham	2002
	Joyce M. Ellingwood	2001
Assessors	Board of Selectmen	
Appraiser	Corcoran Consulting Assocs., Inc.	

APPOINTED OFFICIALS

Secretary/Bookkeeper		Dorothy A. Reynolds
Deputy Town Clerk		Linda L. Peckham
Deputy Tax Collector	Resign, Appt.	Laura E. Ryder
		Susan D.H. McLendon
Police Chief		Daniel Yoder
Fire Chief		Roger Patch
Road Agent		Rick Washburn
Forest Fire Warden		Keith R. Mitchell
Director of Emergency Management	Resign, Appt.	Vickie Currier
		Rick Washburn
Code Enforcement Officer(Health & Building)		John C. Fitch
Welfare Officer		Dorothy A. Reynolds
Animal Control Officer		Dave L. Hall
Recreation Director		Laura G. Arsenault
Assistant		Christine Bell
Beach Commissioner		Frank Tufts
Assistant		Julie Tufts

PLANNING BOARD

Marilyn Mooney, Chairman
 Guy P. Richardson
 Earle Merrill
 Roy T. Snyder, Selectmen
 Kathryn Buzard
 Star Snyder, Alternate
 James Buzard, Alternate
 Richard Scalise, Alternate

BOARD OF ADJUSTMENT

Keith R. Mitchell, Selectmen
 JoAnn L. Bormann
 Diane P. Mitchell
 Kenneth B. Gerry Jr
 D. Jack Savage
 Alfred Poulin, Alternate

CONSERVATION COMMISSION

Marilyn Mooney, Chairman
 Star Snyder
 Kathleen Buzard
 Warren Bartlett, Alternate
 Roger Mains, Alternate

RURAL DISTRICT HEALTH

Elsie Cancro
 Arol Charbonneau

1999 ANNUAL SELECTMEN'S REPORT

We entered into the 21st century without any problems, despite the hype created by various agencies throughout the world. The town did take precautions by having the equipment checked and tested. We encountered no difficulties and without any significant cost.

We did purchase two new computers for the police department because of changes from dispatch. These were paid for from an administrative fee from the state. These fees were from surplus monies that the state collected and returned to all the cities and towns.

The town replaced two bridges, one on Nicola Road and one on Silver Street. These roads were reclaimed and paved as well as other various roads in town. The generator at the old town hall (emergency shelter) is up and running. This will enable the town hall and fire department to function normally in case of a power failure.

You will notice in the warrant several articles that the selectmen have not recommended. This is due to requirements of taking a tan note, which we would rather not do. Hopefully, by taking a breather for a year, may help to eliminate or reduce taking tan notes.

The fire/rescue department is requesting a new ambulance for approximately **\$76,000**. And we believe with the revaluation this year it would be a burden on the tax rate. The selectmen would not recommend the out right purchase of an ambulance, but would recommend the purchase on a lease/purchase for a five-year period.

The selectmen also would reluctantly not recommend the highway road reclaiming and paving article. We would like to see this article next year back in the warrant with perhaps more funds requested.

Of course, these are only recommendations from the selectmen, the people of the town are the deciding factor and we rely on your infinite wisdom to do the "right thing".

As you well know, the town is growing and the demand for new equipment, upgrading roads and providing new services are up. We have to balance what we need and what we can pay for. We are a bedroom town with very little industry and we have to rely on people working out of town to shoulder the burden of providing the funds to operate the town. Of course we have self-employed people and retired people providing tax funds as well.

We would like to mention there is an article in the warrant to lease/purchase a new cruiser for a three-year period. The present cruiser is a 1995 Chevy with approximately 140,000 miles and is time to replace because of repairs and safety. This is recommended by the board of selectmen.

The selectmen would like to thank all the departments for an outstanding job in the day to day operations of the town. We would like to thank Susan McLendon for the outstanding job she did as tax collector and wish her well in her new employment. A special thanks to John Mammone for donating his time to finish the upstairs in the municipal building which includes the fire exit, the Lions Club for their community minded activities, thanks to Rick, Dan, Roger and Mike, you four and your people help to keep town functions operating smoothly. Thanks also, to Dottie, Laura, Star and John Fitch for an excellent job. If we left anyone out it is not intentional, as you know how we feel. We hope the year 2000 will be as good as previous years.

Respectfully,
Board of Selectmen
Roy T. Snyder, Ch.
Keith R. Mitchell
Paul S. Larson

WARRANT FOR THE 2000 TOWN MEETING

STATE OF NEW HAMPSHIRE

TOWN OF MIDDLETON

To the inhabitants of the Town of Middleton in the County of Strafford in said State, qualified to vote in Town Affairs:

You are hereby notified to meet at the Middleton Town Hall on Tuesday, the Fourteenth (14) day of March 2000, at eleven o'clock (11:00am) in the forenoon, with The polls not closing before seven o'clock (7:00pm) in the evening to act upon the following:

ARTICLE 1. To choose all necessary Town Officers for the ensuing year: Moderator for 2 years, Selectmen for 3 years, Tax Collector for 2 years, Treasurer for 1 year, Trustee of the Trust Funds for 3 years and Supervisor of the Checklist for 6 years.

You are further notified to meet at the Middleton Town Hall on Wednesday, The fifteenth (15) day of March 2000, next at seven (7:00pm) in the evening to Act upon the following Articles.

ARTICLE 2. To see if the Town will vote to raise and appropriate the sum of \$247,218., for General Government as follows:

Executive	\$ 51,888
Election, Registration & Vitals	22,350
Financial Administration	26,804
Assessor Service	11,000
Tax Map update	2,500
Legal Expense	5,000
Personnel Administration	80,376
Planning and Zoning	2,500
General Government Buildings & Repairs	23,000
Insurance	16,000
Conservation Commission	800
Interest on TAN's	5,000
Total	\$ 247,218

ARTICLE 3. To see if the Town will vote to raise and appropriate the sum of \$167,723., for Public Safety:

Police Department	\$ 129,324
Fire & Rescue Department	28,858
Office of Emergency Management	100
Strafford Dispatch	9,441
TOTAL	\$ 167,723

ARTICLE 4. To see if the Town will vote to raise and appropriate the sum of \$267,450., for the maintenance of Highways, Streets, Bridges and Street Lighting as follows: (\$39,334 of which will granted through a Block Grant for road work, and \$3,500 of which will be through School District Fuel reimbursement)

Highway Operating Expense	\$ 218,616
Block Grant [State Revenue]	39,334
	\$ 257,950
School District Reimbursement	3,500
Street Lighting	6,000
TOTAL	\$ 267,450

ARTICLE 5. To see if the Town will vote to raise and appropriate the sum of \$97,481., for Health, Welfare, and Sanitation as follows:

Code Enforcement Officer (Bldg/Health)	\$ 5,200
Animal Control Officer	5,168
Health Agencies	2,863
Welfare	7,000
Sanitation	77,250
TOTAL	\$ 97,481

ARTICLE 6. To see if the Town will vote to raise and appropriate the sum of \$4,500, for Culture and Recreation as follows:

Beach	\$ 500
Park	2,000
Children Parties	2,000
TOTAL	\$ 4,500

ARTICLE 7. To see if the Town will vote to raise and appropriate the sum of \$92,400, for a complete Town Revaluation and to authorize the withdrawal of \$54,954., plus interest from the Capital Reserve Fund created for that purpose. The balance is to come from general taxation.. This will be a non-lapsing appropriation per RSA 32:7,VI and will not lapse until the Revaluation is complete or by December 31, 2001, whichever is sooner. (Recommended by the Board of Selectmen)

ARTICLE 8. To see if the Town will vote to authorize the Board of Selectmen to enter a Lease/Purchase Agreement for an Ambulance for the Fire Rescue Department and to raise and appropriate the sum of \$15,000., for the first year's payment. (This will be a five-year lease with an escape clause for a total cost of \$84,999.70) (Recommended by the Board of Selectmen)

ARTICLE 9. To see if the Town will vote to raise and appropriate the sum of \$76,545., for the purchase of an Ambulance for the Fire Rescue Department and to withdraw \$5,000., plus interest from the Ambulance Capitol Reserve Fund previously established and the rest to be raised from taxation. (Not recommended by the Board of Selectmen)

ARTICLE 10. To see if the Town will vote to raise and appropriate the sum of \$25,000., to be added to the existing Ambulance Capital Reserve Fund previously established. (Not recommended by the Board of Selectmen)

ARTICLE 11. To see if the Town will vote to discontinue the Ambulance Capital Reserve Fund and to raise and appropriate the sum of \$15,000., to the existing Fire Truck Capital Reserve Fund previously established. (\$5,000., plus interest of these monies represents funds from the previously discontinued Ambulance Capital Reserve Fund) (Recommended by the Board of Selectmen)

ARTICLE 12. To see if the Town will vote to raise and appropriate the sum of \$100,000., for Reclaiming and Repaving various Roads in Town. (Not recommended by the Board of Selectmen)

ARTICLE 13. To see if the Town will vote to authorize the Board of Selectmen to enter into a three year Lease/Purchase Agreement for the purpose of leasing a Police Cruiser for the Police Department, and to raise and appropriate the sum of \$7,253., for the first year's payment and \$1,400., for equipment. (The total cost of the 3-year lease which contains an escape clause, will be \$20,101) (Recommended by the Board of Selectmen)

ARTICLE 14. To see if the Town will vote to raise and appropriate the sum of \$50,000., for the Town's portion of Bridge Repair Project on Ridge Road. (Recommended by the Board of Selectmen)

ARTICLE 15. To see if the Town will vote to raise and appropriate the sum of \$6,250. for Forestry Equipment of which \$ 5,000., will be by a State Forestry Grant and the remaining \$1,250., will be from general taxation. (Recommended by the Board of Selectmen)

ARTICLE 16. To see if the Town will vote to raise and appropriate the sum of \$3,000., for the buy back of Town Property that had been sold in 1996. (Recommended by the Board of Selectmen)

ARTICLE 17. To see if the Town will vote to raise and appropriate the sum of \$2,000., for the Rural District Visiting Nurse Association Endowment Fund. (Recommended by the Board of Selectmen)

ARTICLE 18. To see if the Town will vote to adopt the following Ordinance:
“No person shall deface, alter the location of, or remove any stone wall, which was made for the purpose of making the boundary of, or which borders any road in the Town of Middleton, except upon the written consent of the Board of Selectmen”. (Recommended by the Board of Selectmen)

ARTICLE 19. To see if the Town of Middleton will vote to send the following Resolution to the New Hampshire General Court:
“Resolved, New Hampshire’s Natural, Cultural and Historic Resources in Middleton and throughout the State are worthy of protection and, therefore, the State of New Hampshire should establish and fund a permanent public/private partnership for the voluntary conservation of these important resources.” (Recommended by the Board of Selectmen)

ARTICLE 20. To transact any other business that may legally come before this meeting.

Given under hand and seal, this second (15th) day of February, the year of our Lord, twenty thousand.

Middleton Board of Selectmen:	Roy T. Snyder
	Keith R. Mitchell
	Paula A. Larson

TRUE COPY OF WARRANT ATTEST:
Middleton Board of Selectmen:

2000 BUDGET MS-6

PURPOSE OF APPROPRIATION	1999	1999	2000
GENERAL GOVERNMENT	APPROPRIATED	SPENT	BUDGET
Executive	49,515	50,211	51,888
Election, Registration & Vitals	17,360	15,315	22,350
Financial Administration	26,404	22,784	26,804
Assessor Service	11,000	10,663	11,000
Update Tax Map	2,500	0	2,500
Legal Expense	5,000	4,132	5,000
Personnel Administration	64,410	72,259	80,376
Planning & Zoning	2,750	2,464	2,500
General Government Buildings	25,000	22,178	23,000
Insurance	15,330	15,514	16,000
PUBLIC SAFETY			
Police Department	122,886	123,245	129,324
Fire/Rescue Department	22,240	20,615	28,858
Building Inspector	1,200	1,130	0
Emergency Management	100	75	100
Other Public Safety	7,447	7,446	9,441
HIGHWAY AND STREETS			
Highways and Streets	241,172	238,924	257,950
Street Lighting	5,000	4,869	6,000
School Fuel/Repairs	3,000	3,221	3,500
SANITATION	75,000	72,678	77,250
HEALTH			
Health Officer	1,200	1,240	0
Code Enforcement Officer(Bldg/Health)	0	0	5,200
Health Agencies	2,854	2,854	2,863
Animal Control	4,800	1,403	5,168
WELFARE	7,500	3,423	7,000
CULTURE AND RECREATION			
Parks and Beach	2,500	973	2,500
Children Parties	2,000	993	2,000
CONSERVATION	800	347	800
DEBT SERVICE-Interest on TAN	5,000	3,953	5,000
CAPITAL OUTLAY			
Road Repaving	100,000	100,000	0
Soil Testing	5,525	0	0
Bridge Repairs	35,000	35,000	50,000
Natural Resource Inventory	2,500	0	0
Highway Truck	20,000	20,000	0
Town Generator Balance	0	4,474	0
Town Revaluation	0	0	92,400
Police Cruiser	0	0	8,653
Ambulance	0	0	15,000
Forestry Equipment	0	0	6,250
Rural District Visiting Nurse Assoc.	0	0	2,000
Property Buy-back	0	0	3,000
CAPITAL TRANSFERS OUT			
To Capital Reserve Funds			
Revaluation Fund	20,000	20,000	0
Police Cruiser Fund	5,000	5,000	0
Fire Truck Fund	0	0	15,000
TOTAL APPROPRIATION	\$911,993	887,382	976,675
Revenue \$412,311			

SOURCE OF REVENUE MS-6

	1999 ESTIMATE	ACTUAL REVENUE	2000 ESTIMATED
TAXES			
Yield Taxes	\$ 7,000	9,187	10,000
Other Taxes	40	0	0
Interest & Penalties on Delinquent Taxes	23,800	11,658	20,000
Inventory Penalties	3,400	3,420	3,500
LICENSES, PERMITS AND FEES			
Business Licenses and Permits	75	75	75
Motor Vehicle Permit Fees	130,000	139,624	145,000
Building Permit	6,000	6,664	7,000
Other Lic.,Permits & Fees	5,000	5,572	6,000
INTERGOVERNMENTAL			
Shared Revenue	23,504	30,553	30,553
Meals & Rooms Tax	7,906	7,062	7,062
State Administration Reimbursement	0	12,000	0
Highway Block Grant	36,945	36,944	39,334
Police Grants	52,000	53,272	32,000
FEMA Ice Storm	5,511	5,511	0
Soil Test	943	0	0
Police Court Fines	0	1,964	2,000
Forestry Grant	0	0	5,000
Other	5,525	0	5,500
CHARGES FOR SERVICE			
Income from Departments	4,500	17,163	5,000
School District Fuel/Repairs	3,500	3,817	4,000
MISCELLANEOUS REVENUE			
Interest on Investments	5,000	5,831	5,800
Other	1,000	33,096	24,533
INTERFUND OPERATING TRANSFERS IN			
Capital Reserve Fund:			
Revaluation Fund	0	0	54,954
Ambulance Fund-Discontinued	0	0	5,000
TOTAL REVENUES AND CREDITS	\$321,649	\$383,413	\$412,311
TOTAL APPROPRIATIONS		\$ 976, 675	
LESS: Amount of Estimate of Revenue, Exclusive of Property Tax		412,311	
Amount of Taxes to be Raised [Exclusive of School & County Tax]		\$ 564,364	

COMPARATIVE STATEMENT OF APPROPRIATIONS AND EXPENDITURES

Fiscal Year Ending December 31,1999

ACCOUNT	APPROPRIATION	REVENUE	EXPENDITURE
GENERAL GOVERNMENT			
Executive	\$49,515	886	50,211
Election,Registration & Vitals	17,360	1,496	15,315
Financial Administration	26,404	0	22,784
Assessor Service	11,000	111	10,663
Tax Map Update	2,500	0	0
Legal Expense	5,000	0	4,132
Personnel Administration	64,410	346	72,259
Planning & Zoning	2,450	951	2,378
Board of Adjustment	300	245	86
General Gov. Bldgs & Repairs	25,000	1,100	22,178
Insurance	15,330	0	15,514
PUBLIC SAFETY			
Police Department	122,886	69,026	123,245
Fire/Rescue Department	22,240	789	20,615
Building Inspector	1,200	6,664	1,130
Office of Emergency Management	100	0	75
Other Public Safety	7,447	0	7,446
HIGHWAY,STREETS & BRIDGES			
School District	241,172	36,944	238,924
Street Lights	3,000	3,530	3,221
	5,000	0	4,869
SANITATION			
	75,000	0	72,678
HEALTH & WELFARE			
Health Officer	1,200	0	1,240
Animal Control	4,800	3,965	1,403
Health Agencies	2,854	0	2,854
Welfare	7,500	943	3,423
CULTURE & RECREATION			
Park/Beach/Parties	4,500	287	1,966
CONSERVATION			
	800	0	347
DEBT SERVICE			
Interest on TAN	5,000	2,763	3,953
CAPITAL OUTLAY			
Road Reclaim & Repaving	100,000	0	100,000
Ground Soil Testing	5,525	0	0
Bridge Repairs	35,000	0	35,000
Highway Truck	20,000	0	20,000
Natural Resource Inventory	2,500	0	0
Town Generator Balance	0	5,511	4,474
OPERATING TRANSFERS OUT			
To Capital Reserve Funds			
Revaluation Fund	20,000	0	0
Police Cruiser Fund	5,000	0	0
TOTALS	\$ 911,993	\$ 135,535	\$ 887,379

Budget Balance \$ 24,614

DETAILED SCHEDULE OF PAYMENTS
FOR THE FISCAL YEAR ENDING DECEMBER 31, 1999

**GENERAL GOVERNMENT
EXECUTIVE**

Selectmen's Salary (3)	\$6,300.00
Secretary/Bookkeeper Salary	18,232.27
Office Help	1,221.50
Telephone	2,740.02
Office Supplies	3,728.83
Postage Meter	3,669.98
Mileage Reimbursements	1,330.51
Association Dues	579.33
Resource Materials	367.22
Advertising	215.28
Meetings/Conferences	1,297.67
New Equipment	3,656.95
Maintenance Agreements	2,144.21
Office Equipment Repairs	0.00
Copier Lease	1,394.40
Computer Expense/Support	848.25
Town Report Expenses	2,285.79
Donations/Gifts	141.00
Forester	57.75
TOTAL	\$50,210.86

ELECTION AND REGISTRATION

Town Clerk Salary	11,440.00
Deputy Town Clerk	1,738.35
Computer/Software Support	396.00
Moderator Salary	160.00
Supervisors Salary (3)	800.00
Ballot Clerks	140.00
Ballot Printing	84.37
Election Supplies	476.75
Advertising/Notices	0.00
Restoration of Records	0.00
TOTAL	\$15,314.89

FINANCIAL ADMINISTRATION

Tax Collector Salary	10,051.56
Deputy Tax Collector	1,525.81
Recordings at Registry	956.50
Copies Only	4.00
Mortgage Search	1,500.00
Tax Bills	648.00
Computer/Software Support	812.80
Audit	5,260.00
Treasurer	2,025.03
TOTAL	\$22,783.70

DETAILED SCHEDULE OF PAYMENTS (CONT)

REAPPRAISAL OF PROPERTY

Assessor Service	10,662.50
Tax Map Update	0.00
TOTAL	\$10,662.50

LEGAL EXPENSE

Town Attorney	\$4,131.80
TOTAL	\$4,131.80

PERSONNEL ADMINISTRATION

Health/Dental Insurance	\$44,875.86
Police Retirement	4,360.99
Workmans Compensation	8,470.40
Unemployment Compensation	2,250.81
Employer Social Security	8,716.38
Employer Medicare	3,584.77
TOTAL	\$72,259.21

PLANNING & ZONING

Strafford Regional Planning	\$891.00
Advertisements/Notices	140.81
Workshops	112.00
Reference Materials	189.50
Maps/Misc.	694.45
Clerk	350.00
Board of Adjustment	85.98
TOTAL	\$2,463.74

GENERAL GOVERNMENT BUILDINGS

Electric	\$6,736.58
Cleaning	1,675.00
Septic Service	0.00
Propane	366.02
Water Testing	201.00
Maintenance/Repairs/supplies	10,278.21
Heat	2,920.99
TOTAL	\$22,177.80

INSURANCE

Property Liability	\$1,473.85
General Liability	2,798.00
Officials Bond	1,347.50
Officials Liability	770.50
Vehicles	5,753.25
Police	370.50
Umbrella	3,000.00
TOTAL	\$15,513.60

DETAILED SCHEDULE OF PAYMENTS (CONT)

PUBLIC SAFETY

POLICE DEPARTMENT

Chief Salary	\$36,000.02
Sargent Salary	27,611.01
Full-Time Officer	26,916.40
Part-Time Officers	9,700.25
Salary Overtime	6,664.80
Telephone	4,634.75
Dues	97.00
Training/Work Shops	926.43
Uniforms	701.99
Vehicle Maintenance/Repairs	3,282.77
Vehicle Fuel	2,270.70
Equipment	1,484.98
Radio Repairs	539.82
Pagers	343.21
Misc.	1,030.57
Office Supplies	289.82
Prosecution	750.00
TOTAL	\$123,244.52

FIRE & RESCUE DEPARTMENT

Medical Supplies	\$2,713.45
Medical Training	2,015.00
Member Expense	3,100.00
Inhouse Training	0.00
EMT School	160.00
Office Supplies	125.00
Telephone	484.15
Clothing/Supplies	4,553.25
Fire Extenguisher Refill	250.30
Vehicle Service/Maintenance	5,337.35
Gasoline	356.39
Diesel	314.08
Radio/Repair/Equipment	0.00
Forestry	382.00
Misc.	823.94
TOTAL	\$20,614.97

BUILDING INSPECTOR

Building Inspector Salary	\$1,100.00
Building Inspector Misc.	29.50
TOTAL	\$1,129.50

EMERGENCY MANAGEMENT

Expenses	\$75.00
TOTAL	\$75.00

OTHER PUBLIC SAFETY

Strafford County Dispatch	\$7,446.40
TOTAL	\$7,446.40

DETAILED SCHEDULE OF PAYMENTS (CONT)

HIGHWAY, STREETS & BRIDGES

Road Agent Salary	\$26,400.00
License Equipment Operator	19,296.00
Truck Driver/Labor	17,879.50
Overtime	5,929.63
Telephone	698.94
Dues/Workshops	410.00
Gasoline	673.54
Diesel	2,999.73
Vehicle Service/Repairs	6,242.07
Sand Sealer	4,687.78
Vehicle Equipment Supplies	5,891.70
Hot Top/Cold Patch	38,813.29
Culverts	1,500.00
Winter Sand	1,299.04
Salt	7,477.00
Highway Radio	2,775.19
Tree Removal	2,866.35
Rental of Equipment	9,657.43
Misc.	8,673.21
Crushed Gravel	5,893.00
Pager	194.95
Truck Lease	14,764.66
Uniforms	2,470.45
Loader Lease	14,485.81
Block Grant	36,945.00
TOTAL	\$238,924.27

SCHOOL FUEL/REPAIRS

School Gas	\$395.26
School Diesel	2,825.30
Other	0.00
TOTAL	\$3,220.56

STREET LIGHTING

Electricity	\$4,868.70
TOTAL	\$4,868.70

SANITATION

Tonnage	\$26,648.00
Metal Pickup	0.00
Hazard Waste	0.00
Waste Mgt/Turnkey	46,029.73
TOTAL	\$72,677.73

HEALTH

Health Officer Salary	\$1,200.00
Dues	10.00
Workshops	30.00
TOTAL	\$1,240.00

DETAILED SCHEDULE OF PAYMENTS (CONT)

ANIMAL CONTROL

Animal Control Salary	\$692.89
Cocheo Valley Dues	135.00
Mileage	24.36
Uniforms	89.63
Training	0.00
Pager	268.54
Misc.	192.90
TOTAL	\$1,403.32

HEALTH AGENCIES

Visiting Nurse Association	\$1,854.00
Community Action Program	1,000.00
TOTAL	\$2,854.00

WELFARE

Welfare Expense	\$2,179.18
Fuel Assistance	234.90
Welfare Officer Salary	500.00
Mileage/Meetings	508.57
TOTAL	\$3,422.65

CULTURE AND RECREATION

Park Maintenance	\$573.61
Beach Maintenance	399.40
Children Parties	992.74
TOTAL	\$1,965.75

CONSERVATION COMMISSION

Conservation Expense	\$346.59
TOTAL	346.59

DEPT SERVICE

Interest on TAN'S	\$3,953.07
TOTAL	\$3,953.07

CAPITAL OUTLAY

Road Repaving	\$100,000.00
Soil Testing	0.00
Bridge Repairs	35,000.00
Natural Resource Inventory	0.00
Highway Truck	20,000.00
Town Generator Balance	4,474.00
TOTAL	\$159,474.00

TRANSFERS TO CAPITAL RESERVE

Police Cruiser Fund	\$5,000.00
Revaluation Fund	20,000.00
TOTAL	\$25,000.00

TOTAL EXPENDED

State Administration Reimbursement	\$887,379.13
	\$11,998.59

DETAILED SCHEDULE OF REVENUES

FOR THE FISCAL YEAR ENDING DECEMBER 31, 1999

TAXES

Property Taxes	\$1,217,273.63
Yield Taxes	9,186.86
Interest and Penalties	11,657.81
Overpayments	1,680.45
TOTAL	\$1,239,798.75

BUSINESS LICENSES AND PERMITS

Junk Yard License	75.00
Pistol Permits	320.00
TOTAL	\$ 395.00

MOTOR VEHICLE PERMITS

\$ 139,624.00

BUILDING PERMITS

\$ 6,634.28

OTHER LICENSES AND PERMITS

Dog Licenses	\$ 2,657.50
Dog Penalties and Fines	1,307.00
Vital Statistics	513.00
Uniform Commercial & IRS Filings	911.46
Town Officer Filing Fees	2.00
Wetlands Application	60.00
Pole License	10.00
Current Use Applications	111.00
TOTAL	\$ 5,571.96

INTERGOVERNMENTAL REVENUES

Shared Revenue Block Grant	\$37,614.67
Highway Block Grant	36,944.22
Police Grants	53,271.78
FIMA	5,511.00
Court Fines	1,964.06
State Administration Reimbursement	12,000.00
TOTAL	\$ 147,305.73

CHARGES FOR SERVICES

INCOME FROM DEPARTMENTS

Planning Board	\$ 346.30
Board of Adjustment	245.00
Police Department	761.66
Special Police Details	12,707.50
Rescue-Ambulance	640.00
Rental of Town Property	1,100.00
Copies	863.77
School District Fuel Reimbursement	3,530.34
School District Park Reimbursement	286.79
Fire Department	148.50
Highway	30.00
TOTAL	\$ 20,659.86

DETAILED SCHEDULE OF REVENUES (CONT)

MISCELLANEOUS

Sale of Municipal Property	\$7,620.00
Interest on Investments	5,831.21
Office Reimbursement	21.74
Unemployment Compensation Reimbursement	928.79
Sale of Metal	159.25
Recycling Reimbursement	251.60
Welfare Reimbursement	943.24
Deeded Property Re-Purchase	22,251.39
Road Bond	500.00
Other	419.96
TOTAL	\$38,927.18

Tax Anticipation Notes	\$550,000.00
TOTAL	\$550,000.00

TOTAL RECEIPTS FROM ALL SOURCES **\$2,148,916.76**

GENERAL FUND BALANCE SHEET

as of December 31, 1999

ASSETS

Current Asset Year	Beginning of year	End of
Cash and equivalents	\$479,377	\$373,841
Investments	71,252	54,321
Taxes Receivable, net	207,217	111,349
Tax liens receivable, net	86,850	74,731
Other current assets-prepaid exp.	4,225	0
Tax deeded Property	47,501	62,734
TOTAL ASSETS	\$896,422	\$676,976

LIABILITIES AND FUND EQUITY

Warrants and Accounts payable	10,762	18,268
Due to School District	554,459	128,857
Due to other funds	0	606
Notes payable - Current	200,000	350,000
Other payable - Deposits	2,446	2,946
TOTAL LIABILITIES	\$767,667	\$500,677

FUND EQUITY

Reserve for continuing Appropriations	\$10,700	\$10,138
Reserve for Special Purposes	49,009	64,695
Unreserved Fund Balance	69,046	101,466
TOTAL FUND EQUITY	\$128,755	\$176,299

TOTAL LIABILITIES AND FUND EQUITY **\$896,422** **\$676,976**

The Audit report is on file at the Selectmen's Office

1999 TAX RATE COMPUTATION/TAX RATE **DEPARTMENT OF REVENUE ADMINISTRATION**

Concord, N.H. 03302-0457

TAX RATE COMPUTATION

TAX RATES TOWN PORTION

Appropriation	\$911,993	
Less: Revenues	[341,649]	
Less: Shared Revenues	[4,384]	
Add: Overlay	12,357	
War Service Credits	14,500	
Net Town Appropriation	592,817	
Municipal Tax Rate		\$ 8.02

SCHOOL PORTION

Net Local School	1,271,039	
Less: Adequate Education Grant	(858,200)	
State Education Taxes	(362,664)	
Approved School Tax Effort	50,175	
School Tax Rate		\$.68

School Education Taxes		
Equalized Valuation (no utilities)	X6.60	
54,949,061	362,664	
Divide by Local Assessed Valuation(no utilities)		5.00
72,550,317		
Excess State Education Taxes to be Remitted to State00

COUNTY PORTION

Due to County	129,054	
Less: Shared Revenue	[1,833]	
Approved County Tax Effort	127,221	
Net County Appropriation	141,768	
County Tax Rate		\$ 1.72

Combined Tax Rate **\$15.42**

COMMITMENT ANALYSIS

Total Property Assessed	1,132,877
Less: War Service Credits	[14,500]
Add: Village District Commitment	3,106
Total Property Tax Commitment	1,121,483

PROOF OF RATE

	VALUATION	TAX RATE	ASSESSMENT
State Education Tax	\$72,550,317	5.00	362,664
All other Taxes	\$73,908,317	10.42	770,213
			1,132,877

SUMMARY INVENTORY OF VALUATION **TAX YEAR 1999**

	Acres	Assessed Valuation	Totals
VALUE OF LAND ONLY:			
Current Use	5,500	\$627,455	
Residential	6,244	27,858,790	
Commercial/Industrial	405	634,600	
Tax Exempt/Non Taxable	776		
TOTAL OF TAXABLE LAND	11,849		\$ 29,118,845

VALUE OF BUILDING ONLY:			
Residential		39,393,771	
Manufactured Housing		2,157,501	
Commercial/Industrial		2,168,050	
TOTAL OF TAXABLE BUILDINGS			\$ 43,719,322

PUBLIC UTILITIES			
Electric			\$ 1,358,000

VALUATION BEFORE EXEMPTIONS		74,196,167	
Blind Exemption	[1]	15,000	
Elderly Exemption	[20]	272,850	

TOTAL DOLLAR AMOUNT OF EXEMPTIONS			\$ 287,850
--	--	--	-------------------

NET VALUATION ON WHICH THE TAX RATE IS COMPUTED: \$ 73,908,317

NET VALUATION WITHOUT UTILITIES ON WHICH THE TAX RATE FOR STATE EDUCATION IS COMPUTED:	\$ 72,550,317
---	----------------------

TAX CREDITS	LIMITS	NUMBER	TAX CREDITS
Totally and permanently disabled veterans, their spouses or widows, and the widows of veterans who died or were killed on active duty:			
	\$1,400	3	\$ 4,200
Other war service credits:			
	\$ 100	103	\$10,300
TOTAL NUMBER AND AMOUNT		106	\$14,500

UTILITY SUMMARY

Public Service Co. of NH	\$1,358,000
--------------------------	-------------

ELDERLY EXEMPTION COUNT

Number of Individuals	Age	Amount	
granted an	65-74	9 at 10,000 =	90,000
Elderly Exemption	75-79	3 at 15,000 =	45,000
for Current Year	80+	7 at 20,000 =	137,850
		19 Total	287,850

CURRENT USE REPORT

	no. acres	parcels	no. acres
Farm Land	133	20% rec/adjustment	2,839
Forest Land	4,880		
Unproductive Land	43		
Wet Land	145	1 Owner Granted during year	
Total Parcels in Current Use	155		

This is to certify that the information contained in this report was taken from official records and is correct to the best of our knowledge and belief.

Roy T. Snyder
Keith R .Mitchell
Paula A. Larson
Assessors of Middleton

1999 TREASURER REPORT

1/1/1999 - 12/31/1999

	INFLOW	OUTFLOW	NET TOTAL
March	\$391,502.39	\$ 225,530.84	\$ 165,971.55
April	70,047.03	101,006.64	-30,959.61
May	40,526.56	56,555.14	-16,028.58
June	514,949.57	295,153.58	229,795.99
July	220,920.87	278,114.18	-57,193.31
August	84,800.12	70,051.83	14,748.29
September	47,803.33	152,214.21	-104,410.88
October	151,826.94	216,446.62	-64,619.68
November	377,071.45	295,302.41	81,769.04
December	375,658.33	201,616.78	174,041.55

I was appointed Treasurer in March 1999 after being DeputyTreasurer for 4 years. I review and sign all checks and TAN Notes.

I reconcile with the Bank each month. It has really been a learning experience.

Respectfully Submitted,
Sandra Bruedle
Appointed Treasurer

REPORT OF TOWN CLERK

January 1, 1999 - December 31, 1999

Automobile Registrations	\$139,624.00
Dog Licenses	2,657.50
Dog Fines & Penalties	1,307.00
Certified Certificates	288.00
Marriage Licenses	225.00
Regular Copies	863.77
Uniform Commercial Codes	866.46
Filing Fees	2.00
Junk Yard Licenses	75.00
Wetlands Application	60.00
Building Permits	6,664.28
Planning Board Application Fees	346.30
Board of Adjustment Application Fees	245.00
Highway Block Grant	36,944.22
Recycling	251.60
Metal Pickup	159.25
Town Hall Rental Fee	1,100.00
School District Gas/Diesel	3,530.34
School Repairs	286.79
Pistol Permits	320.00
Witness Fees	681.66
Court Fines	1,964.06
Police Reports	80.00
Police Reimbursement	12,707.50
Office Reimbursement	21.74
Deeded Property-Buy Back	22,251.39
Road Bond	500.00
Welfare Reimbursement	943.24
Unemployment Reimbursement	928.79
Current Use Property	111.00
State Shared Revenue/Room & Meals	37,614.67
Pole License	10.00
Sale of Municipal Property	7,620.00
State Administrative Revenue	12,000.00
Fire Department	148.50
FIMA	5,511.00
Misc	419.96
TOTAL DEPOSITS	\$ 299,330.02

VITAL RECORDS RECORDED

Births	11
Marriages	8
Deaths	14

REPORT OF TOWN CLERK (con't)

The new Town Clerk computer and updated software is working well keeping pace with the many varied tasks that require speedy customer service and retrieval. The new Vital Records Program is expected later this year and the State Motor Vehicle program is now also being reviewed. This will bring new changes to this program too during this year and into 2001.

A reminder that the Driver Privacy Act (RSA 260:14) requires that if you are registering a motor vehicle for someone else, you must have a power-of-attorney to sign the Title Application. You must also have the proper paperwork to complete the transaction such as; the old registration if transferring or a copy of renewal, a bill of sale for non-titled vehicles, or a title or application of title if purchased in State for new vehicles. Although these requirements can take more time, they have been enacted to protect your rights.

The spring Rabies Clinic gives you an opportunity to have your pets vaccinated at the Town Fire Station at a very low cost. You can license your dogs at the same time or you may license your dogs by mail.

Many thanks to my Deputy, Linda Peckham for her help in entering many of our birth, marriage and death records into the State Vital Records program and for the many other projects she assists with.

It has been a very busy year again, as you can tell from the revenues listed above and I thank you for your continued support.

Respectfully Submitted,

Star V. Snyder, Town Clerk

TAX COLLECTORS REPORT

1999 was a crazy year, as far as taxes go. We had the Clairmont Education situation that confused the tax rates for everyone in the state. It may not be over yet, hopefully this will all be settled soon. Because of the millennium roll over, we had to purchase a new tax program. After a bumpy start the transition appears to be a bit smoother going. We all will cross our fingers.

In 1999 were 114 liened for outstanding 1998 Fiscal year taxes. The sad news for 1999 was that the town was obligated to deed 14 parcels of property

Important dates to remember for this years taxes are as follows:

1999 Lien Date for outstanding 1999 Fiscal Taxes is April 6, 2000

1999 First Issue Tax Bill due date is July 3, 2000

1999 Deed Date for outstanding 1997 Fiscal Taxes is June 12, 2000

1999 Second Issue Tax Bill approximately December 1, 2000

If there is anyone finding it difficult paying their taxes, please let us know. There are many options of partial payment available, as well as a payment plan if you wish. We understand with everything that goes on in our lives, it is easy to let things slip by. Please don't get into a situation where the town may be obligated to take the property for non-payment of taxes. The Town of Middleton would rather this unpleasant situation be averted.

If you have any questions or concerns, please feel free to call us or come into the office.

In closing, I would like to extend to Susan McLendon well wishes in her new vocational endeavors and for her to a fulfilling future. Susan was the Tax Collector for the Town of Middleton since 1996 and did a spectacular job. I am trying to live up to the standards Susan has set for the office. Thank-you Susan.

Thank-you for the opportunity
to serve you.

Laura E. Ryder
Tax Collector

TAX COLLECTOR'S REPORT
JANUARY 1 - DECEMBER 31, 1999

UNCOLLECTED TAXES BEGINNING OF YEAR

Property Taxes	\$	203,326.75
Yield Taxes		3,890.55
Taxes Committed		1,129,322.12
Overpayments		5,846.07
Interest and Penalties		11,657.81
TOTAL DEBITS	\$	1,355,723.75

REMITTED TO TREASURER DURING FISCAL YEAR

Property Taxes	\$	1,217,273.63
Yield Taxes		9,186.86
Interest and Penalties		11,657.81
Overpayments		1,680.45
Abated Property		4,406.19
Abated Yield		169.35
Uncollected Property Taxes		110,969.05
Uncollected Yield Taxes		380.41
TOTAL CREDITS	\$	1,355,723.75

SUMMARY OF TAX LIEN ACCOUNTS

Unredeemed Taxes	\$	112,413.27
Tax Liens Executed		93,152.19
Interest		5,563.08
Overpayments		14,779.06
TOTAL DEBITS	\$	225,907.60

REMITTED TO TREASURER

Redemption	\$	88,445.79
Interest		14,779.06
Abated		1,087.16
Deeded		26,864.99
Unredeemed		94,730.60
TOTAL CREDITS	\$	225,907.60

Report of the Trust Funds of the Town of Middleton on December 31, 1999

Date of Creation	Name of Trust Fund	Purpose of Trust Fund	How Invested	PRINCIPAL			INCOME DURING YEAR			Balance End Year	Total Trust Fund End of Year
				Balance Beginning Year	New Funds Created	Cash gains or (Losses) on Securities(Withdrawals)	Percent	Amount	Expended During Year		
1935	NATT ROBERTS	CEMETARY CARE	FARMINGTON NAT'L BK	202.50				13.93	20.00	414.00	616.50
1949	ADDIE MAE JONES	CEMETARY CARE	FARMINGTON NAT'L BK	275.00				7.61	20.00	49.89	324.89
1974	JOSEPH COOK	CEMETARY CARE	FARMINGTON NAT'L BK	400.00				13.39	20.00	192.30	592.30
1974	WILLIAM HANSON	CEMETARY CARE	FARMINGTON NAT'L BK	300.00				8.77	20.00	84.44	384.44
		TOTAL CEMETARY FUNDS		\$1,177.50	\$0.00	\$0.00		\$43.70	(\$80.00)	\$740.63	\$1,918.13
1946	ELIZA ROBERTS	EDUCATION	FARMINGTON NAT'L BK	100.00				4.05		81.77	181.77
1931	CHARLES ROBERTS	LIBRARY	FARMINGTON NAT'L BK	202.50				22.09		790.47	992.97
		TOTAL LIBRARY AND EDUCATION FUNDS		\$302.50	\$0.00	\$0.00		\$26.14	\$0.00	\$872.24	\$1,174.74
1989	FIRE	CAPITAL RESERVE	FARMINGTON NAT'L BK	8,000.00				554.12		3,733.09	11,733.09
1989	FIRE	CAPITAL RESERVE	FARMINGTON NAT'L BK	6,000.00				400.92		2,296.82	8,296.82
1997	POLICE	CAPITAL RESERVE	BANK/INTERFUND BAL	0.00	5,000.00			0.00	0.00	0.00	5,000.00
1995	REVALUATION	CAPITAL RESERVE	NHPDP	30,000.00	20,000.00			1,564.50		4,354.32	54,354.32
1997	FIRE STATION	CAPITAL RESERVE	INTERFUND BALANCE	15,000.00				707.18		1,182.08	16,182.08
1998	AMBULANCE	CAPITAL RESERVE	FARMINGTON NAT'L BK	5,000.00				222.11		222.11	5,222.11
1992	SCHOOL	CAPITAL RESERVE	FARMINGTON NAT'L BK	5,000.00	10,000.00			532.03		2,618.90	17,618.90
1992	SCHOOL	CAPITAL RESERVE	FARMINGTON NAT'L BK	3,000.00				309.50		3,624.44	6,624.44
1992	SCHOOL	CAPITAL RESERVE	FARMINGTON NAT'L BK	7,000.00				2,012.01		2,470.76	9,470.76
1994	SCHOOL	CAPITAL RESERVE	FARMINGTON NAT'L W.	5,000.00				313.81		1,634.82	6,634.82
1987	SUNRISE/VILLAGE DISTRICT	CAPITAL RESERVE	FARMINGTON NAT'L BK	11,000.00	1,000.00			720.67		3,214.70	15,214.70
		TOTAL CAPITAL RESERVE FUNDS		\$95,000.00	\$36,000.00	\$0.00		\$0.00	\$5,783.59	\$25,352.04	\$156,312.04

1999 POLICE DEPARTMENT YEARLY REPORT

The future is upon us, and another century has started. The department continues to handle the changes in time and what the future has in store for us. This is not at some cost, but I feel that this department has met the goals it had set for the turn of the century, and is capable and able to continue this work.

This year the department will try to find more ways to become community involved. This last year was difficult, because of manpower shortages and required detail work, which was not expected. The coming year we have plans to work more closely in events with the Fire Department, and on our own. But it will always be our number one priority to provide the best service we can.

For those who would like to see numbers, the following was what the department did for the year:

CALLS FOR SERVICE:	1202
VIOLATION ARRESTS:	7
MISDEMEANOR ARRESTS:	46
FELONY ARRESTS:	5
M/V ARRESTS/DWI/OAS:	17
M/V SUMMONS:	123
M/V WARNINGS:	721

In comparison to last year, calls for service were up again, arrests, and criminal activity went up approx. 30%. Again, most of our activity tends to be people related, assaults, domestic related activity, criminal mischief, and theft. The numbers above do not include investigations and follow-ups, which can take up approx. 40% of a work shift. We also had a big problem with small watercraft being stolen from the lake area this year, and juvenile parties with illegal drinking in wooded areas. Next year we want to patrol these areas more aggressively. This year we also changed computer systems in order to keep up with changing times. There are still a lot of bugs yet, but we are working these areas out.

Also it came to my attention that there was some drug activity in more rural and wooded areas of this town. I have put into works for state and federal assistance to counter these problems in the coming year. Drug activity of any kind will not be tolerated in this community.

I would like the people of this community to know that we will do our best to satisfy the needs of this community. We are sworn to provide a service no matter what, and will continue to do so. As I have said before, I would like to hear more from you on any ideas or concerns about this department. I would like to thank all departments for their assistance. On behalf of my family, my officers, and I, have a safe year.

Respectfully submitted
Daniel S. Yoder
Chief of Police

REPORT OF THE FIRE WARDEN

For 1999

The 1999 fire season was a challenging year for the Middletown Fire Wardens and Fire Department. The severe drought conditions throughout the spring and summer months, combined with residual effects of the 1998 ice storm left us with a great potential for forest fires. Luckily we escaped this fire season with no major events.

The deputies and I issued a little over 300 fire permits for the season, the majority of them being campfire permits.

This year I am requesting, through warrant article, moneys to purchase new forest fire suppression equipment. The majority of the money coming from an 80/20 grant, which I applied for and was approved by the Division of Forest and Lands. I will speak more on this at town meeting this March.

To aid your Forest Fire Warden, Fire Department and State Forest Ranger, contact your local warden or fire department to find out if a permit is required before doing ANY outside burning. Fire permits are required for any open burning unless the ground is completely covered with snow where the burning will be done. Violators of RSA 227-L: 17, the fire permit law and the other burning laws of the state of New Hampshire are misdemeanors punishable by fines of up to \$2,000 and/or a year in jail. Violators are also liable for all suppressions costs.

REMEMBER ONLY YOU CAN PREVENT FOREST FIRES

RESPECTFULLY SUBMITTED,

Keith R. Mitchell

MIDDLETON FIRE AND RESCUE DEPARTMENT

ANNUAL 1999 REPORT

The year of 1999 is now behind us and though it seemed a quiet year for us, many things were going on to help us prepare for the future.

We had a total of 81 calls:

35 FIRE CALLS

7 Structure
9 Vehicle
13 Brush
6 Mutual Aid

46 RESCUE CALLS

35 Emergency Transports
11 Non Transports

Beyond our normal duties, we have had the following additions to our Department:

New Stretcher for the Ambulance and a new Hose and Nozzles for the Fire Trucks.

1 member completed an Emergency Medical Technician-I Course, which now gives us some Advanced Life Support capabilities.

1 member completed a Certified Pulmonary Resuscitation Instructor's Course to be able to in-house State CPR certifications.

5 members completed Emergency Medical Technician Class-B Course.

4 members are currently taking a Firefighter Level I Class.

1 member is applying for a Basic First Aid Instructor's License.

We also have a new Deputy Fire Warden, Mike Laughy.

A definite positive note is the addition of several EMT's to help us with daytime coverage, we now have 3 daytime people with a 4th getting ready to take the EMT exam later this year. We only had 1 call that went out for Mutual Aid, due to the lack of manpower but after the addition of these EMT's we shall be more self-sufficient on this.

If you ever have any question, either Fire or Medical, please contact anyone on our Department and if they can't answer your question they will put you in touch with someone who can. This coming year we hope to hold a Community-Wide CPR Class for anyone who would like to participate. The more of us that know what to do in the event of an emergency, the better we all are. Remember it's that 1st minute that is the most important in all emergencies.

Once again this past year we have worked closely with both the Police and Highway Departments and we would like to thank them both for their help and cooperation.

We must also thank our families for supporting us through the hectic schedules, the lost sleep and so many interrupted times, so we can concentrate on doing our job effectively.

And last, but not least we have to thank the Townspeople for your continued support in our GOAL to better serve our community.

We wish you all a Safe and Happy Year.

Roger Patch, Chief
Mike Davenport, Deputy Chief

HIGHWAY DEPARTMENT ANNUAL 1999 BUDGET

The year 1999 was another busy year for the highway department; however, with the support of the townspeople we were able to replace over 800' of drainage on various roads in town. We reclaimed and paved 2 1/2 miles of roadway, shim overlayed 1 mile of roadway, replaced Silver Street bridge complete with updated guardrails and replaced two 30" culverts on Nicola Road with 8'x4' concrete box culvert. This is now capable of flowing 15,000 gals a minute compared to 8200 gals a minute. We raised the roadway up 2' higher in this area, which should cure the problem of flooding, which has occurred in the past. We also purchased and placed over 2000 yards of crushed gravel on various roads and newly paved shoulders, continued with roadside mowing on all roads in town and screened over 3500 yds of winter sand.

The new Ford truck was delivered in August complete with plow and sander, which will make plowing lake areas much easier and safer.

This year we look forward to replacing the Ridge Road bridge, which is on the red list, and the only bridge we have left along with reconstructing this section of Ridge Road. Also, a warrant article for more paving and drainage in the year 2000 with your support. .

In closing I would like to thank Billy Goodfield for his performance while being employed with us and wish him well in the future and welcome Robert Page as the new employee for the highway department. Also, I would like to thank the Board of Selectmen for their support on all highway department projects, without your support it would be impossible to do what we have accomplished in the three years as your road agent and without good employees. Thanks to Ernie, Robert and Billy for a very successful 1999 season and to Dottie Reynolds for the many different projects she has helped me on at any given time without hesitation.

Hope everyone had a great holiday season and a safe entry into the year 2000. Remember your comments, complaints and suggestions are always welcome. Feel free to contact me anytime, with team support we can continue with high-way projects in the New Year.

Respectfully,

Rick A. Washburn
Road Agent

1999 PLANNING BOARD REPORT

The Board had three, one lot Subdivisions this year that were approved and one Lot Line Adjustment. They are located on Silver Street, Pheasant Drive, Pinkham Road and Ridge Road. Several conceptional projects were discussed with land-owners, most came only for information. There has been an increase in calls to the Town Office for information on possible land development.

The Driveway Regulation was amended to conform to the same sideline as the Building Ordinance, however the Road Agent has the authority to base this on the conditions of the lot. With the Road Agent's involvement the safety of the drivers on the roadway and also the proper drainage will be met.

Training sessions were attended and Matt Nazar from Strafford Regional Planning gave one in-house. The Board also completed information for the Capital Improvement Plan that Selectmen Paula Larson is preparing. Although the Planning Board has very few tangibles ie; Hanging Map Stand, Map Drawer and a File Cabinet, we tried to look forward into the future and discussed what our needs might be.

The Natural Resource Inventory will take until this year to complete with the help of David Wickliff from Strafford Regional Planning. Preliminary maps have been completed and the Board is very pleased with the results. The new mapping technologies and the information now available from various agencies will give us a very complete picture of our natural resources and our current land use.

We have noticed an increase with people wanting information for various land use projects, most recently in the steep mountain areas in Town. The Board will be attending a program with Eben Fodor, a nationally know planning Consultant on growth in February and will be working with Strafford Regional Planning or making balanced growth decisions for our Town.

As we move into the year 2000, this new century will made great demands upon the Planning Board and the Board of Adjustment that will affect upon the "Rura Character" of our Town and we who live here. Your help, advice and directions will be needed to face these coming pressures.

CONSERVATION COMMISSION 1999 REPORT

This year the Conservation Commission was busy monitoring, granting permits and reporting violations of various wetland activities. Many of the wetland violation included the dumping of rock and/or sand in the Shoreland Protection Area, the cutting of trees, failure to provide adequate erosion control into a stream and work without the proper permits.

The land surrounding our water is rapidly being developed and the Shoreland Protection Laws were enacted to maintain and preserve water quality. Sunrise Lake water quality has deteriorated slightly to an overall water quality designation of FAIR from high in 1998. Many factors are contributing to this problem. Milfoil discovered and treated in 1998 still continues to grow in certain areas. Johns Beach was closed for a time this past summer because to the presence of E.Coli, bacteria that is found in the intestinal tract of all healthy warm-blooded animals. While there are many sources for this type of contamination, elevated levels can be caused by Ducks. The Sunrise Lake duck population has been artificially enlarged because of feeding, so please: **"DON'T FEED THE DUCKS."** We also ask your support in maintaining the important trees, bushes, scrubs and other vegetation along the shoreline that prevent harmful erosion and leaching into the water. Pesticides and fertilizers are also dangerous to the wellbeing of the waters.

Also sand dumping causes many adverse impacts to the health of the Lake. These impacts include premature lake filling, increased weed and algae growth from reduced water depths, smothering of fish spawning sites and invertebrates, reduced water clarity, and iron bacterial growth on the sand. For all of these reasons and more the construction and/or replenishment of a beach is regulated by both the NH Wetlands Board and DES Water Quality Engineering Section.

The Sunrise Lake Loon pair hatched two chicks, but the appearance of a new male at the nest site and his take-over, caused both chicks to perish. We will continue monitor these birds and their nest site. We ask people to stay away from the nest area and ask boaters for NO WAKE, which can cause the nest to flood. We have high hopes for success next year.

We are continuing to work on the Natural Resource Inventory and hope to complete the work in June of this year.

We again ask anyone who will be doing any work within 250 feet of the high-water mark of the Lake and any other waters in-Town to apply for the necessary permits, available at the Town Clerks Office. This is protecting your investment in all the waters within our Town.

TOWN OF MIDDLETON

1999 CODE ENFORCEMENT REPORT

In 1999 the Code Enforcement Office responded to two hundred thirty one requests from residence. These requests were for furnace inspections, water testing that was sent to the state laboratories. There were also minor alteration inspections that did not require a building permit. The following is a breakdown of the building permits that were issued:



Building permit	73
New homes	18
Residential repairs/alterations	54

The Sunrise Lake water is tested for e-coli bacteria each year. The water at the Highway and Fire Department and Town Hall are tested each year.

Respectfully Submitted
John Fitch
Code Enforcement Officer

RURAL DISTRICT VISITING NURSE ASSOCIATION

TOWN REPORT 1999

Rural District Visiting Nurse Association, Inc. has served as the primary home care provider in **Middleton** since 1969. Rural District Visiting Nurse Association continues to serve your community as a private, independent, non-profit home health agency certified by Medicare and licensed by the state in home health, hospice and community clinics. Most importantly, our accreditation with commendation by the Joint Commission on Health Care Organizations assures you and your family that Rural District Visiting Nurse Association provides high quality care in a cost-effective manner. In addition, to our full range of home health services we are supported by a dedicated group of volunteers providing companionship and respite to patients and families.

Home health care providers continue to be challenged by changing reimbursement, focused medical reviews, changing interpretations of regulations, and growth in numbers of referrals and increased acuity of clients needing care. Through it all, Rural District Visiting Nurse Association has remained focused on what matters most providing compassionate, cost-effective, quality care to our patients in **Middleton**, that will continue to be our focus as we move into this new millenium.

Our Board of Directors, including your Board Representatives, **Arol Charbonneau and Elsie Cancro**, continues to assess the health care environment in **Middleton** to ensure that the decisions we make are in the best interest of your community. Much board time, including many extra meetings, has been spent this last year in assessing the potential for a merger with Rochester VNA. It has been determined that we would be a stronger, more comprehensive agency if we merged. Some of the benefits to the merger include stronger specialty staff, better benefits for employees (more reasonably priced) and an improved position to deal with Prospective Pay, the new episodic payment from Medicare. We remain committed to providing you with only the best in home care services.

Rural District Visiting Nurse Association also remains committed to serving patients regardless of their financial circumstances. Your town contributions are essential to meeting the many health needs in your community. As competition increases for insured client referrals, please keep in mind you have a right to choose. Choose quality with a long-standing commitment to your community. **Ask for Rochester/Rural District Visiting Nurse Services & Hospice by name.**

We are proud to be meeting your home health care needs since 1969 and are

looking forward to working with you in the future.

Type and number of visits:

Skilled Nursing	400
Home Health Aide	139
Physical therapy	83
Occupational therapy	35
Speech therapy	0
Medical Social Worker	24
Total Visits	681

Days of Hospice Care	62
Homemaking hours of service	26

Report submitted by
Linda Hotchkiss,
Executive Director
RN, MHSA

BIRTHS RECORDED IN THE TOWN OF MIDDLETON, N.H.

FOR THE YEAR ENDING DECEMBER 31, 1999

DATE	NAME OF CHILD	NAME OF FATHER	NAME OF MOTHER (MAIDEN)
03-08-99	DANIEL ROLAND PRESCOT	GARY PRESCOTT	SHELLEY PRESCOTT
03-27-98	STEVEN DEAN TAPPER	NICK TAPPER	CINDY BELLINGER
05-1-99	BRIANNA SYDNEY HUNTER	BRUCE HUNTER	RACHEL HUNTER
05-11-99	HALEY LESLIE STEVENS	LESLIE STEVENS	HOLLY STEVENS
05-28-99	SARAH ELIZABETH DOUGLAS	CHARLES DOUGLAS	DONNA GOSS
06-11-99	NICHOLAS DALTON TRIPP	TIMOTHY TRIPP	IRENE HODGKINS
06-11-99	DALLAS TIMOTHY TRIPP	TIMOTHY TRIPP	IRENE HODGKINS
08-03-99	CHELCE LEE BURKE	MICHAEL BURKE	PATRICIA BURKE
08-11-99	WILLIAM JOHN LAWRENCE	WILLIAM LAWRENCE	NANCY LAWRENCE
08-27-99	CARLTON JAMES PROSPER	PATRICK PROSPER	SHERI PROSPER
09-10-99	AUTUMN ELIZABEH COUTURE	DAVID COUTURE	CHRISTINA COUTURE
11-03-99	JASMINE LEIGH GRAY	LES GRAY	LYNN GRAY
12-17-99	DEVON ANTHONY SCALISE	RICHARD SCALISE	MICHELLE SCALISE
12-18-99	ROBERT PATRICK JONES	STEVEN JONES	LAURIE JONES

MARRIAGES RECORDED IN THE TOWN OF MIDDLETON, N.H. FOR THE YEAR ENDING DECEMBER 31, 1999

DATE	PLACE	NAME OF GROOM	NAME OF BRIDE (MAIDEN)
01-30-99	MIDDLETON,NH	DAVID W. SARGENT	VICKIE J. CURRIER
02-26-99	JACKSON,NH	PETER S. BARTLEY	ELLEN P. ROCHE
04-24-99	ROCHESTER,NH	DAVID L. BERRY	LISA M. OUELLETTE
06-12-99	PORTSMOUTH,NH	SEAN P. HOUDE	NATALIE S. ROSS
09-11-99	ROCHESTER,NH	JAMIE K. BLAISDELL	ANGELA M. BADGER
09-18-99	MIDDLETON, NH	GORDON M. ERICKSON	ANNETTE R. GAYDOS
09-23-99	MIDDLETON, NH	BRIAN T. URBANSKI	JANE L. GRIFFIN
09-25-99	ROCHESTER,NH	TODD R. RODNEY	DEBRA J. KIEHL

DEATHS RECORDED IN THE TOWN OF MIDDLETON, N.H. FOR THE YEAR ENDING DECEMBER 31, 1999

DATE	PLACE OF DEATH	NAME
01-09-99	MIDDLETON, NH	MAYNARD W. SANDSTROM
01-31-99	ROCHESTER, NH	JOSEPH J. CORKEY
02-10-99	ROCHESTER, NH	ALONZO E. AICHLER
03-07-99	MIDDLETON, NH	HERBERT F. FOSTER
05-02-99	ROCHESTER, NH	JOHN J. DURANT
08-20-99	MIDDLETON, NH	JOAN H. PENZO
08-27-99	TYNGSBORO. MA.	VICTOR A. LUONGO
09-11-99	WORCHESTER,MA	ROSE W. MESERVE
09-18-99	MIDDLETON,NH	ROBERT BOHANIE
09-18-99	BRENTWOOD,NH	HAZEL M. PROCTOR
09-24-99	ROCHESTER,NH	PAMELA J. CAMERON
10-26-99	MIDDLETON,NH	ARTHUR D. DROLET
10-27-99	MIDDLETON,MA	MICHAEL ST.ARNEAULT

I hereby certify that the above is correct, according to the best of my knowledge and belief.

Star V. Snyder, Town Clerk

SUNRISE LAKE VILLAGE DISTRICT

1999 FINANCIAL REPORT

ASSETS

Checking Acct 12-31-99	\$862.17
Capital Reserve Account	15,214.70
TOTAL ASSETS	16,076.87

LIABILITIES

Checking Acct 12-31-99	\$832.17
Capital Reserve Account	15,214.70
TOTAL LIABILITIES	\$16,076.87

Capital Reserve Account

	Principal	Interest
Beginning Balance	\$11,000.00	\$ 2,494.03
New	1,000.00	720.67
End of Year	12,000.00	3,214.70
End of Year Balance	\$ 15,214.70	

Date	Money Market Account	Credit	Debit
1/01/99	Beginning Balance	\$ 2,195.31	
3/23/99	Interest Earned To Date	13.92	
6/23/99	Transfer to Checking Account		\$ 2,209.23
6/23/99	Closing Balance	\$ 0.00	

Date	Check	Checking Account	Credit	Debit
01/01/99	332	Beginning Balance	\$ 396.33	\$
01/14/99	331	Printing		5.00
05/21/99	332	Telephone		9.05
06/02/99	333	Copies & Postage		4.66
06/16/99	334	Postage		6.60
06/18/99	335	Telephone		10.07
06/22/99		Tax Receipts 1st half	2,500.00	
06/23/99		Transfer from money market	2,209.23	
06/24/99	336	Liability Insurance		1,030.00
07/24/99	337	Telephone		2.62
08/1/99	338	Dam Maintenance		1,567.93
09/13/99	339	Trust Fund		1,000.00
10/13/99	340	Telephone		7.64
10/21/99	341	Dam Registration Fee		600.00
			\$ 5,105.56	\$ 4,243.39
12/31/99		Closing Balance	\$ 862.17	

DISTRICT OFFICERS

Chairman	Vincent M. Penzo
Commissioner	Roger Mains
Commissioner	Warren Bartlett
Treasurer	Peter Cicolini
Clerk	Gail Tronkowski
Moderator	David A. Schulze

Town of
Middleton, New Hampshire

**ANNUAL REPORTS
of the
SCHOOL DISTRICT**

For the Fiscal Year Ending
June 30th
1999

We hereby submit our
Report of the Finances of the School District
Through June 30, 1999

OFFICERS OF THE
MIDDLETON SCHOOL DISTRICT

As Of December 31, 1999

SCHOOL BOARD

Mrs. Charlotte Davenport	Term Expires 2000
Mrs. Julie Reynolds	Term Expires 2001
Mr. Albert Colburn	Term Expires 2002

SUPERINTENDENT OF SCHOOLS

Dr. Ronald Snyder

BUSINESS MANAGER

Doreen Wittenberg

DIRECTOR OF PUPIL PERSONNEL SERVICES

Brian J. Blake

TREASURER

Dottie Reynolds

CLERK

Alisa Randall

MODERATOR

Don E. Leeman

AUDITORS

Joyce Ellingswood
JoAnn Boorman

The State of New Hampshire

To the Inhabitants of the School district in tire town of MIDDLETON *qualified to vote in district* affairs:

You are hereby notified to meet at the Middleton Town Hall in said district on the 7th day of March 2000, at. 6'30 O'clock in the afternoon, to **act upon the following subjects:**

Article 1: To hear reports of auditors, agents, committee and officers chosen to conduct the prudent affairs of the District and to pass any vote related thereto.

Article 2: To appoint any agents, committees or representatives relating to any subject contained in this warrant.

Article 3: Shall the school district accept the provisions of RSA 198:20-b providing that any school district at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the school board to apply for, accept and expend, without further action by the school district, money from state, federal or other governmental unit or a private source which becomes available during the fiscal year

Article 4: To see if the school district will vote to establish a Contingency Fund under the provisions of RSA 198-4b for unexpected Special Education cost and to raise and appropriate the sum of Twenty thousand dollars (\$20,000) to be placed in this fund. The School Board recommends this appropriation. (Majority vote required).

Article 5: To see if the School District will vote to raise and appropriate \$1,776,741.58 for the support of schools, for the payment of salaries for the school district officials and agents, and for the payment for the statutory obligations of the district: This article does not include appropriations voted in other warrant articles. The School Board recommends this appropriation. (Majority vote required)

Article 6: To see if the School District will vote to authorize the creation of an area school planning committee consisting of 3 qualified voters of whom at least one shall be a member of the board (RSA 195-A:3). The members of the committee shall be elected at the meeting at which the committee is created, unless the district determines that they shall be appointed by the moderator.

Article 7: To transact any other business, which may legally come before the District Meeting.

Given under our hands **at said** **this** **day of**
Charlotte Davenport
Julie Reynolds School Board
Albert Colburn

A true copy or Warrant -- Attest:
Charlotte Davenport
Julie Reynolds School Board
Albert Colburn

The State of New Hampshire

***To the Inhabitants of the School district in the town of MIDDLETON
qualified to vote in district affairs:***

You are hereby notified to meet at the Middleton Town Hall in said district on
the 14th day of March, 2000 , at 11 o'clock in the fore noon,
to act upon the following subjects:

1. To choose a District Moderator for the coming year.
2. To choose a School District Clerk for the coming year.
3. To choose a School District Treasurer for the coming year.
4. To choose a School Board member for the ensuing three years.
5. To choose two auditors for the coming year:

Given under our hands **at said** **this** day of

Charlotte Davenport
Julie Reynolds
Albert Colburn

School Board

A true copy or Warrant -- Attest:

Charlotte Davenport
Julie Reynolds
Albert Colburn

School Board

Middleton School District 2000-2001 School Budget

Account Number	Dist.	Function	Object	Locatio	Description	97-98 Actual Budget	97-98 Actual Expended	98-99 Budgeted	98-99 Actual Expended	99-00 Actual Budget	2000-2001 Proposed Budget	Difference	Percentage Increase Decrease	Detail
Regular Education														
64	1100	5610	0		Tuition Elem.	\$658,106.00	\$592,362.69	\$607,542.00	\$700,701.43	\$783,524.56	\$843,549.58	\$60,025.02	8%	Tuition Elementa
64	1100	5612	0		Tuition H.S.	\$421,323.00	\$387,447.67	\$411,674.00	\$441,022.66	\$344,701.04	\$576,295.65	\$231,594.61	67%	Tuition High School
64	1100	5613	0		Tuition Kindergarten						\$52,920.40	\$52,920.40		Tuition Kindergarten
					TOTAL	\$1,079,429.00	\$979,810.36	\$1,019,216.00	\$1,141,724.09	\$1,128,225.60	\$1,472,765.63	\$344,540.03	31%	
Special Education														
64	1200	1104	0		Aide	\$7,581.00	\$8,997.38	\$7,581.00	\$14,705.36	\$13,000.00	\$17,856.00	\$4,856.00	37%	Special Ed. Aides 2
64	1200	3300	0		Services	\$20,000.00	\$17,942.54	\$25,000.00	\$10,170.56	\$25,000.00	\$15,000.00	-\$10,000.00	-40%	Special Ed. Services
64	1200	5690	0		Tuition PEP	\$30,000.00	\$37,070.81	\$30,000.00	\$1,426.95	\$30,000.00	\$2,283.00	-\$27,717.00	-92%	Special Ed. PEP
64	1200	5691	0		Out-of-Dist.	\$65,717.00	\$56,413.21	\$74,636.00	\$16,694.69	\$75,000.00	\$85,000.00	\$10,000.00	13%	Special Ed. Out-of-District
64	1200	5693	0		Tuition	\$4,000.00		\$4,000.00	\$0.00	\$4,000.00	\$4,000.00	\$0.00	0%	Tuition, Summer Sec. Ed.
					TOTAL	\$127,298.00	\$120,423.94	\$141,217.00	\$42,997.56	\$147,000.00	\$124,139.00	-\$22,861.00	-16%	
Support Services Pupils														
64	2130	3400	0		Services	\$100.00		\$100.00	\$155.00	\$100.00	\$100.00	\$0.00	0%	Services, Health
64	2140	3302	0		SLC Svs.		\$0.00	\$747.00	\$1,446.50	\$3,000.00	\$2,962.00	-\$38.00	-1%	SLC Services, Enroll. Fee
					TOTAL	\$100.00	\$0.00	\$847.00	\$1,601.50	\$3,100.00	\$3,062.00	-\$38.00	-1%	
Support Services Administration														
64	2300	3200	0		Workshops			\$0.00	\$497.04	\$100.00	\$500.00	\$400.00	400%	Workshop /conf. - Board
64	2300	3300	0		Salary	\$1,045.00	\$1,045.00	\$1,045.00	\$1,045.00	\$1,045.00	\$1,045.00	\$0.00	0%	Salary, School Board
64	2300	3301	0		Salary	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$500.00	\$0.00	0%	Salary, School Treasurer
64	2300	3302	0		Salary	\$45.00	\$45.00	\$45.00	\$45.00	\$45.00	\$45.00	\$0.00	0%	Salary, School Moderator
64	2300	3303	0		Salary	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$50.00	\$0.00	0%	Salary, School Dist. Clerk
64	2300	3304	0		Salaries	\$150.00	\$150.00	\$150.00	\$159.00	\$150.00	\$150.00	\$0.00	0%	Salaries, Election Officials
64	2300	3306	0		Salaries	\$120.00	\$120.00	\$120.00	\$120.00	\$120.00	\$120.00	\$0.00	0%	Salaries, Auditors
64	2300	3307	0		Salary						\$300.00	\$300.00	#DIV/0!	Board Secretary
64	2300	3800	0		Fees	\$1,000.00	\$314.50	\$500.00	\$189.00	\$500.00	\$500.00	\$0.00	0%	Attorney/Legal Fees
64	2300	5220	0		Insurance	\$1,000.00	\$94.00	\$1,000.00	\$1,000.00	\$1,000.00	\$1,000.00	\$0.00	0%	Insurance, E&O Prof. Liab.
64	2300	5400	0		Printing/Ad.	\$100.00	\$197.13	\$300.00	\$300.00	\$300.00	\$300.00	\$0.00	0%	Printing/Advertising
64	2300	5800	0		Travel	\$100.00	\$100.00	\$150.00	\$0.00	\$100.00	\$100.00	\$0.00	0%	Miscel Dist. Officer Expense
64	2300	8101	0		Dues/Fees	\$50.00	\$43.20	\$100.00	\$17.00	\$50.00	\$2,293.00	\$2,243.00	4486%	Dues/Fees, School Board
					TOTAL	\$4,160.00	\$2,558.83	\$3,960.00	\$3,922.04	\$3,960.00	\$6,903.00	\$2,943.00	74%	

SAU Apportionment

64	2320	3510	0	A	ortionment	\$28,400.00	\$36,416.00	\$36,416.00	\$43,545.34	\$51,323.95	\$7,778.61	18%	SAU	ortionment
TOTAL														
Support Service Maintenance/Buses														
64	2520	5320	0	Postage	\$36.00	\$32.00	\$35.00	\$35.00	\$40.00	\$40.00	\$0.00	0%	Postage	
64	2540	4430	0	Repairs	\$500.00	\$823.59	\$1,593.63	\$1,500.00	\$1,500.00	\$1,500.00	\$0.00	0%	Repairs, Ballpark	
64	2540	6520	0	Utilities	\$1,500.00	\$990.00	\$500.00	\$500.00	\$500.00	\$500.00	\$0.00	0%	Utilities/Maintenance	
TOTAL														
64	2700	1170	0	Salaries	\$19,768.00	\$22,577.66	\$19,768.00	\$21,406.49	\$29,000.00	\$29,351.00	\$351.00	1%	Salaries, Bus Drivers	
64	2700	1300	0	Salary	\$1300	\$32.83	\$150.00	\$335.70	\$700.00	\$700.00	\$0.00	0%	Salary, Misc. Training	Inspec.
64	2700	3200	0	Staff Development						\$500.00	\$500.00	#DIV/0!	Workshops/Conferences	
64	2700	4390	0	Inspection	\$150.00	\$80.52	\$150.00	\$82.74	\$150.00	\$150.00	\$0.00	0%	Inspections Expense	
64	2700	4391	1	Repairs	\$4,000.00	\$6,316.66	\$4,000.00	\$4,277.03	\$4,000.00	\$4,500.00	\$500.00	13%	Repairs, Bus # 1 '87	
64	2700	4392	2	Repairs	\$4,000.00	\$7,391.13	\$4,000.00	\$2,846.14	\$2,000.00	\$2,500.00	\$500.00	25%	Repairs, Bus # 3 '98	
64	2700	4395	5	Repairs	\$1,500.00	\$3,444.62	\$2,000.00	\$4,439.82	\$2,000.00	\$4,000.00	\$2,000.00	100%	Repairs, Bus # 5 '94	
64	2700	4396	6	Repairs	\$500.00	\$592.29	\$500.00	\$675.15	\$500.00	\$2,000.00	\$1,500.00	300%	Repairs, Bus #2-Spare '86	
64	2700	4397	7	Repairs		\$1,172.45	\$500.00	\$2,167.47	\$2,000.00	\$2,000.00	\$0.00	0%	Repairs, Bus # 7 '97	
64	2700	5100	0	Transportation	\$9,000.00	\$8,049.77	\$9,000.00	\$4,025.00	\$9,000.00	\$9,000.00	\$0.00	0%	Pupil Transport, Spec. Ed.	
64	2700	5220	0	Insurance	\$3,500.00		\$3,500.00	\$3,500.00	\$3,500.00	\$3,500.00	\$0.00	0%	Insurance, Buses	
64	2700	6560	0	Fuel	\$4,500.00	\$3,631.83	\$4,500.00	\$2,555.83	\$7,000.00	\$7,000.00	\$0.00	0%	Fuel, Buses	
64	2700	7310	0	Equipment	\$500.00	\$836.40	\$500.00	\$262.07	\$500.00	\$500.00	\$0.00	0%	Equipment, Buses	
64	2700	7311	0	New Equip.					\$35,000.00	\$35,000.00	\$0.00	#DIV/0!	Equipment, New Bus	
64	2700	8100	0	Fees	\$500.00	\$685.27	\$500.00	\$267.00	\$200.00	\$200.00	\$0.00	0%	Certification, Drivers	
TOTAL														
					\$47,918.00	\$54,811.43	\$49,240.00	\$56,840.44	\$60,550.00	\$100,901.00	\$40,351.00	67%		
Employee Benefits														
64	2900	2112	0	Insurance	\$1,500.00		\$1,500.00	\$0.00	\$1,500.00	\$8,841.00	\$7,341.00	489%	Insurance, Health	
64	2900	2115	0	Medicare		\$526.09	\$2,250.00	\$1,426.01	\$2,250.00	\$2,250.00	\$0.00	0%	Medicare Re-imburse, Exp.	
64	2900	2140	0	Insurance	\$350.00		\$350.00	\$0.00	\$350.00	\$350.00	\$0.00	0%	Insurance, Workmen's comp.	
64	2900	2200	0	FICA	\$2,000.00	\$2,223.71	\$2,092.00	\$2,891.07	\$2,800.00	\$2,971.00	\$171.00	6%	FICA, Employer Share	
64	2900	2202	0	Medicare	\$500.00	\$532.28	\$396.00	\$676.96	\$500.00	\$695.00	\$195.00	39%	Medicare, Employer Share	
64	2900	2500	0	Unemployment	\$300.00		\$150.00	\$39.24	\$150.00	\$150.00	\$0.00	0%	Unemployment Benefits Pd.	
64	2900	2601	0	Insurance	\$350.00	\$0.00	\$350.00	\$0.00	\$350.00	\$350.00	\$0.00	0%		
TOTAL														
					\$4,650.00	\$3,282.08	\$6,738.00	\$5,033.28	\$7,900.00	\$15,607.00	\$7,707.00	98%		
Grand Total														
					\$1,293,991.00	\$1,191,132.23	\$1,259,669.00	\$1,290,663.54	\$1,396,320.94	\$1,776,741.58	\$380,420.64	27%		

SAU #61 Budget 2000-2001

ACCT #	Object	EXPENDED	BUDGETED	EXPENDED	BUDGETED	PROPOSED	INCREASE	PER CENT	DESCRIPTION
Dist	Function Obj. #	Loc.	Description	1997-1998	1998-1999	1999-2000	2000-2001		
SAU Board									
61	2310	1114	0	Salary	\$200.00	\$200.00	200.00	0.00%	Secretary/Treasurer
61	2310	3200	0	Staff Dev.	\$159.00	\$160.00	160.00	0.00%	Board workshops and conferences
61	2310	3800	0	Legal	\$1,382.30	\$660.00	650.00	0.00%	Attorney's fees
61	2310	5220	0	Insurance	\$50.00	\$100.00	100.00	0.00%	Errors and Omissions
61	2310	5400	0	Printing	\$99.26	\$100.00	100.00	0.00%	Advertising/Notices
61	2310	5800	0	Travel	\$33.41	\$100.00	100.00	0.00%	Board travel
61	2310	8900	0	Dues/Fees	\$0.00	\$100.00	100.00	0.00%	NHSBA Dues
Total				\$1,923.97	\$1,200.00	\$1,400.00	\$1,400.00	0.00%	
SAU Staff									
61	2320	1101	0	Salary	\$57,550.00	\$67,660.00	49,440.00	3.00%	Business manager's salary
61	2320	1110	0	Salary	\$60,700.00	\$60,700.00	70,000.00	2.94%	Superintendent's salary
61	2320	1112	0	Salary			63,660.00	3.00%	Pupil Personnel Director
61	2320	1150	0	Salary	\$21,840.00	\$21,840.00	28,102.40	8.09%	Secretary/Receptionist
61	2320	1156	0	Salary	\$13,247.00	\$13,247.00	24,714.60	13.16%	SPED Secretary
61	2320	1158	0	Salary	\$3,654.00	\$3,119.00	20,217.60	8.00%	Accts. Payable Assistant
61	2320	1158	0	Salary			24,214.60	6.44%	Payroll Assistant
61	2320	1158	0	Salary	\$0.00	\$1,700.00	0.00		Federal Funds Bookkeeper/Acct Asst
61	2320	1169	0	Salary			3,200.00	82.76%	Custodian's salary(50%)
Total				\$166,991.00	\$168,166.00	\$269,061.00	\$273,449.20	5.56%	
Business & Finance									
61	2520	4420	0	Copier			7,000.00	#DIV/0!	Copier
61	2520	5340	0	Postage	\$400.00	\$400.00	2,600.00	-16.67%	Stamps and mailings
61	2520	6100	0	Supplies	\$1,946.10	\$2,000.00	6,400.00	0.00%	General office supplies
61	2520	6115	0	Supplies	\$4.97	\$60.00	600.00	400.00%	Custodial supplies
61	2520	6117	0	Misc.	\$89.00	\$100.00	260.00	#DIV/0!	Miscellaneous office expenses
61	2520	6490	0	Periodicals	\$1,100.20	\$760.00	1,260.00	66.67%	Subscriptions-Newspapers, magazines, etc.
Total				\$3,540.27	\$3,300.00	\$9,250.00	\$16,900.00	45.27%	

ACCT #	Object	EXPENDED	BUDGETED	EXPENDED	BUDGETED	PROPOSED	INCREASE	PER CENT	DESCRIPTION
Dist	Function	Obj. #	Loc.	Description	1997-1998	1998-1999	1999-2000	2000-2001	
Computer Technology									
61	2530	3201	0	Tech Support	\$725.50	\$3,600.00	\$3,600.00	4,000.00	Tech. Software Support
61	2530	4390	0	Repairs	\$205.00	\$1,000.00	\$1,000.00	6,200.00	Computer hardware maintenance
61	2530	6100	0	Supplies	\$67.07	\$700.00	\$700.00	1,000.00	Computer supplies
61	2530	6500	0	Software	\$151.00	\$600.00	\$600.00	0.00	Computer software
61	2530	7310	0	Hardware	\$151.00	\$1,000.00	\$1,000.00	600.00	Computer hardware
Total					\$1,299.67	\$6,800.00	\$6,800.00	\$10,700.00	57.36%
Plant & Maintenance Operations									
81	2620	3220	0	Contracted				0.00	Custodial Services
81	2620	4110	0	Utilities	\$100.00	\$100.00	\$100.00	600.00	Water/Sewer
81	2620	4220	0	Snow Rem.				1,800.00	Snow Removal
61	2620	4390	0	Repairs	\$2,113.50	\$1,600.00	\$1,600.00	1,500.00	Equipment maintenance
61	2620	4391	0	Repairs	\$23.03	\$100.00	\$100.00	600.00	Building repairs
61	2620	4410	0	Repairs	\$13,230.00	\$13,230.00	\$13,230.00	30,688.00	SAU office
61	2620	5310	0	Utilities	\$4,448.46	\$4,606.00	\$4,800.00	10,600.00	Telep one
61	2620	6220	0	Utilities	\$1,701.90	\$2,100.00	\$2,100.00	4,200.00	Electricity
61	2620	6240	0	Utilities	\$94.01	\$600.00	\$600.00	4,600.00	Fuel oil
61	2620	6900	0	Misc.	\$0.00	\$100.00	\$100.00	200.00	Miscellaneous maintenance/carpet cleaning
61	2620	7310	0	New equip.	\$0.00	\$260.00	\$260.00	2,600.00	New Equipment
61	2620	7330	0	Furniture	\$32.96	\$0.00	\$600.00	600.00	New furniture
61	2620	7350	0	Replacement	\$130.20	\$260.00	\$260.00	600.00	Replacement of equipment
61	2620	7370	0	Replacement	\$0.00	\$600.00	\$0.00	2,200.00	Replacement of furniture
Total					\$21,874.06	\$23,236.00	\$23,430.00	\$69,988.00	156.03%
Employee Benefits									
61	2900	1201	0	Insurance	\$0.00	\$480.00	\$480.00	480.00	Sick day reimbursements
61	2900	2110	0	Insurance	\$19,699.07	\$18,703.00	\$27,279.00	36,249.00	Health insurance
61	2900	2120	0	Insurance	\$1,219.67	\$1,615.00	\$2,773.00	1,184.00	Dental insurance
61	2900	2140	0	Insurance	\$124.00	\$200.00	\$200.00	200.00	Workers compensation insurance
61	2900	2200	0	FICA	\$11,987.31	\$12,458.00	\$19,684.00	22,448.86	FICA
61	2900	2310	0	Retirement	\$6,114.95	\$6,362.00	\$10,704.00	12,442.25	Retirement
61	2900	2400	0	Staff Dev.	\$0.00	\$500.00	\$1,500.00	6,000.00	Course reimbursement
61	2900	3200	0	Staff Dev.	\$1,262.35	\$1,000.00	\$2,000.00	2,000.00	Workshops /Conferences
61	2900	5800	0	Travel	\$144.98	\$100.00	\$400.00	2,600.00	SAU Office travel
61	2900	5801	0	Travel	\$0.00	\$60.00	\$0.00	0.00	Superintendent's travel
61	2900	5802	0	Travel	\$21.04	\$0.00	\$0.00	0.00	Business manager's travel
61	2900	6900	0	Misc.	\$47.90	\$4,700.00	\$6,720.00	0.00	Salary increases
61	2900	8101	0	Dues	\$1,244.25	\$1,300.00	\$1,300.00	1,300.00	Dues end fees
Total					\$41,866.52	\$47,618.00	\$72,040.00	\$86,434.11	18.59%
GRAND TOTAL					\$221,494.39	\$240,210.00	\$371,981.00	\$447,871.31	20.40%

TREASURER'S REPORT

7/1/98 - 6/30/99

Beginning balance as of 7/1/98	\$200,976.81
Interest	\$4,594.87
Expenses	\$1,295,327.90
Ending balance as of 6/30/99	\$403,774.31

SAU BUDGET DISTRIBUTIVE SHARES

District	1998 Equalized Valuation	Valuation %	1998 ADM Enrollment	Enrollment %	Combined %	District Share
FARMINGTON	\$184,803,609.00	77.08%	1404.9	100%	177.08%	88.54%
MIDDLETON	\$54,949,061.00	22.92%	0	0	22.92%	11.46%
TOTALS	\$239,752,670.00	100%	1404.9	100%	200%	100%

DISTRICT SHARE IN DOLLARS

FARMINGTON	\$396,547.36	88.54%
MIDDLETON	\$51,323.95	11.46%
TOTAL	447871.31	100.00%

SAU ADMINISTRATION SALARY DISTRIBUTION

	ANNUAL SALARY	FARMINGTON SHARE	MIDDLETON SHARE	STATE SHARE
SUPERINTENDENT	\$70,000.00	\$61,978.33	\$8,021.67	\$0.00
BUSINESS ADM.	\$49,440.00	\$43,774.41	\$5,665.59	\$0.00
PPS DIRECTOR	\$53,560.00	\$47,422.28	\$6,137.72	\$0.00

MIDDLETON STUDENTS
1999-2000

GRADE	# OF STUDENTS
PEP	1
KINDERGARTEN	22
GRADE 1	22
GRADE 2	17
GRADE 3	19
GRADE 4	23
GRADE 5	26
GRADE 6	21
GRADE 7	29
GRADE 8	19
GRADE 9	30
GRADE 10	25
GRADE 11	22
GRADE 12	17
TOTAL	293

MIDDLETON SCHOOL BOARD REPORT

1999

This past year has been a very busy year for Middleton School Board. With the Claremont Case being decided we were able to turn \$ 858,200., back to the Town. This had quite an effect on our tax billing for the second half of 1999.

In August we added Mr. Brian Blake to our SAU staff. Brian has done a great job as our Pupil Personnel Director. Also this past summer our SAU offices were moved down to the Main Street School building. This move enabled other changes within our district. We are now using the old SAU building for our EH/ Special Ed programming for students.

Because the Main Street SAU building is larger, this provided much needed office space for our administrative personnel as well as opening new possibilities like conference room space and a new day care. Tiger Tots Day Care is open and doing very well.

Our second year of Kindergarten is progressing nicely. We have doubled our enrollment count up to about 20 students.

I will take this time to thank our bus drivers; Shirley DiPrizio, Audrey Vachon, Susan Dooley and Kevin Bradley for a job well done. These people are a team within themselves and have done a terrific job all year.

Many thanks to our Superintendents Office; Dr. Ronald Snyder, Ms. Doreen Wittenburg and Mr. Brian Blake and their staff have done a great job in assisting at Memorial Drive School this year and have worked very hard to keep our District running smoothly.

I have enjoyed working with my fellow Board Members; Mrs. Julie Reynolds and Mr. Albert Colburn. We seem to have a comfortable blend of economical thinking, combined with a heart felt concern for the wellbeing of our students.

We appreciate all the support from our parents and Townspeople. It's very important for all of us to be involved in our Town and in the future of our children.

The Middleton School Board is looking forward to working hand and hand with Farmington in a combined effort to move forward and accomplish great things in the new millennium.

Sincerely,

Charlotte Davenport
Chairperson Middleton School Board

REPORT OF THE SUPERINTENDENT OF SCHOOLS

My second year in the Farmington School District has been an enjoyable one. Working with the professional staff, support staff, school board and the Farmington community has been a pleasure.

During this past school year I have worked effectively with my administrative team of principals, business manager, department directors, and support staff to become efficient with the educational goals of the Farmington School district. Starting this year we have added to our administrative team, Mr. Brian J. Blake, Pupil Personnel Director, to assist the district in its educational programming growth. Mr. Blake is an asset to the Farmington School district with his strong educational commitment and special needs background.

The 1998-1999 school year in Farmington was a productive year with capital improvements, educational gains and improved business practices. Last summer we were able to complete the entire roofing project at Henry Wilson and Memorial Drive School. This project forced compromise and commitment by staff and students during the construction through the summer and the first three weeks of school. The roofing project was successfully completed in September and provides a secure environment for staff and students.

Many of the educational gains for Farmington have been in the area of Special Education and technology. During the 1998-1999 school year Farmington went through an on-site investigation conducted by the State Department of Education. We have worked diligently as a team to comply with the mandated requirements. The school board, budget committee, and community have been very supportive both educationally and economically to comply with the federal and state education requirements.

During the annual meeting held in March, 1999, the community voted to appropriate an additional \$30,000.00 of unreserved funds to be put into technology for the district. These funds are being used to enhance technical programs for the students and staff at the elementary level in Farmington.

The SAU office moved this summer to Main Street School, which has provided needed office space and efficient use of buildings in the district. The Little Red School House is being utilized for two kindergarten classes and the old SAU office behind Henry Wilson is providing Special Education classes as well as a program for students with emotional and behavioral issues.

As I move forward through this school year and the next, my educational and economic goals for Farmington are to enhance educational programming and provide desperately needed space at each school. A study committee is working on this concern and I hope to have figures for a warrant article at this year's meeting.

Respectively submitted,

Dr. Ronald Snyder

FROM THE OFFICE OF PUPIL **PERSONNEL SERVICES**

The first question that should come to mind is “what exactly is this position?” The Director of Pupil Personnel Services position was created to provide educational leadership at the SAU level in the areas of Guidance, Nursing, and Special Education. I began my duties in August of 1999. The initial focus of my work has been to begin the implementation of changes necessary to bring the school district into compliance with State Department of Education regulations regarding the education of students with disabilities. Representatives from the State Department of Education will be visiting the district in March or April to assess the progress that has been made. I am confident that the DOE will find improved conditions in the education of all of our students.

During the remainder of this school year and throughout the 2000-2001 school year, I will be working with building administrators, teachers, nurses, and counselors to improve the educational environment for all of the students of Farmington and Middleton. Some of the projects that are currently underway include an increase in the number of grants being submitted for additional funding, the planning of extensive training for special education teachers, classroom teachers, administrators, and paraprofessionals on a variety of topics, and plans to safely transition students in out-of-district placements back into the community schools. Additionally, educational policies and procedures are being reviewed and revised, particularly in the area of Special Education. Safety protocols are also being developed through the SAU office in conjunction with local authorities to ensure the safety of our students and staff in the school setting. Monthly meetings with the nursing and guidance staff provide continuity and increased communication between the schools. Weekly meetings are also held by the special education teachers.

I have enjoyed the challenges that the position offers and look forward to continuing my work to improve the educational opportunities, lives, and safety of all of our students and staff. It is a pleasure working with Dr. Ronald Snyder and Ms. Doreen Wittenberg. The professionalism and dedication to the students of Farmington and Middleton is commendable. I would like to personally thank them both for their encouragement and support.

Respectfully submitted,

Brian J. Blake
Director of Pupil Personnel Services

REPORT OF THE BUSINESS MANAGER

The business office is responsible for financial affairs of the districts. These responsibilities include, yet are not limited to: payroll, state and federal reporting, budget preparations, presentation and management, contracts, competitive bidding, insurance, revenues, compliance with state and federal requirements such as American Disabilities Act, transportation, purchased services, payments, safety, grant administration, free and reduced lunch administration and cost projections.

The 1998-1999 school year was the first year for Superintendent, Dr. Ronald Snyder and myself as business manager in the Farmington School district. Coming from larger school districts and with multiple years of educational experience behind us, we have enjoyed our new district of professional staff, support staff, students and parents in the Farmington community. We have worked diligently as a team to implement responsible business practices and procedures. We have developed a team approach of management that involves the collaborative efforts of the SAU personnel, principals, and department directors throughout the district. All of our Farmington constituents have been and continue to be a strong support group for the staff and students of the Farmington School district.

This last year was marked by multiple changes for our finance office. The first was the SAU Office move to Main Street School. The move to Main Street School has been very positive for the employees and the community. The building accommodates all of the SAU personnel, as well as, the district facilities manager, transportation coordinator, Title 1, daycare services and a community board conference room. The new space provided professionalism and a welcoming atmosphere to the public and professional staff of Farmington. The second change has been our new requisition/purchasing system that was introduced during the spring and is being utilized in the present fiscal school year. This new purchasing module has provided accurate accounting in our budget and efficient business practices in accounts payable. The third change this year has been the addition of our Pupil Personnel Director, Mr. Brian J. Blake. Mr. Blake in an outstanding addition to our administrative team at the SAU Office and the Farmington School District. His commitment to education, professionalism and charismatic persona makes him an effective leader in our organization.

This past school year has been very productive in some of the facility accomplishments and business practices. This summer we were able to replace the entire roofing system at Memorial Drive and Henry Wilson Memorial School. As a result of moving the SAU Office to Main Street, we were able to utilize the old central office building for special education programs such as a behavioral program for upper elementary students and a regular special needs classroom. This year the Farmington School District was complimented in the audit report

for its efficient business practices and accounting procedures that have taken place this fiscal year. Our reporting of our MS-25 and other state reports have also improved this year with more timely and accurate information. The federal programs for Farmington have also increased in dollars, as well as, the number of federal projects being applied and approved for the Farmington School district. This has been a collaborative effort between the business office and the district professional staff.

The current and future years for Farmington have many more educational and professional goals. Educationally this finance office is working with the space needs committee to forecast the building expansion of the high school and elementary schools. The commitment and mission of this organization is to work hard and unselfishly to supply a quality education to every student. The professional goals of this organization are to continue with efficient business practices and become effective educational leaders in the schools and community. I look forward to my future in Farmington working with our management team, professional staff and community to achieve the best for the students of the Farmington School District.

Respectfully,

Doreen A.D. Wittenberg
Business Manager, SAU #61

MEMORIAL DRIVE SCHOOL

Principal's Report

I am pleased to submit this annual report, as interim principal at the Memorial Drive School.

The summer of 1999 brought several staffing changes to our school. We have welcomed the following staff members to classroom teaching positions: Vicki Carr at grade one, Haley Balansky in the multi-age 1/2 class, Carissa Ramsey in grade three, Deborah Smith in grade four and Elizabeth Robertson in grade five. We have also been joined by Amy Allen and Kathy Marshall, as Special Education case managers. Hollie Anderson has joined our guidance department and AnneMarie Conley has joined our Nurses' office, on a full time basis. Our staffing additions were completed by the following paraprofessionals: Beverly Bloechl, Laurie Bogel, Mary Root, Nicki Whitcomb, Jamie Horgan, Martha Horgan, Brenda Libby, Dorothea Revels and Edna Puglisi.

The new Title VI portion of the consolidated grant provided funding to reduce class size for instruction. Our Literacy Trainer position is financed by this grant. Virginia Phinney is our Literacy Trainer working in all classes, grades 1-3, to provide for small group instruction.

A resource room is now available for small group instruction, outside the classroom. Our resource room is currently divided into six areas, each with a small table. Many students, especially those with identified special needs, achieve a greater measure of success in the smaller, less distracting environment.

Our current enrollment, as of December 1999, is 685 students. 30 classroom teachers teach these students, with the instructional modification assistance of 6 Special Education case managers, 15 classroom paraprofessionals and 11 1:1 paraprofessionals. The 3 reading specialists and 3 paraprofessionals in our title I program, and the 3 speech pathologists and 2 paraprofessionals in our speech department provided additional instruction.

This fall has brought the implementation of a strong program to educate children in non-violent problem solving. Materials and training for this program were funded by the Project Alternative grant. This provided in depth training for 4 staff members, who in turn, trained the full staff for implementation of the Second Step Violence Prevention Curriculum. At the time the program was begun, an evening presentation was held to introduce the program to parents. All students at the Memorial Drive School (as well as the Henry Wilson Memorial School) are receiving instruction in the three core areas; Empathy Training, Impulse control and Anger Management. These core skills are presented in age appropriate ways, which include the use of puppets in PEP and Kindergarten classes

discussions based on a photographed situation, and guided role play, to practice skills being learned.

In the spring of 1999 we were awarded funding for Technology from the Technology Literacy Challenge Grant. These funds provided additional computers for grade 5 (and grades 6-12 at the other buildings) and new word-processing software, appropriate to children in grades 3-5. The focus of the grant proposal is to increase writing skills through the use of word processing software.

As the year 2000 approaches, we are brought to an evengreater understanding that we must begin now to prepare students for their futures. As the elementary school for the towns of Farmington and Middleton; we bear the task of forming the foundations upon which our students will build in the coming years. The staff, students, parents, and community at large are to be commended for the great efforts being put forward to prepare our students.

In closing, I wish to express my thanks to the members of the Farmington School Board for their continued support, as well as to Dr. Ronald Snyder, Superintendent of Schools, Doreen Wittenberg, Business Administrator and Brian Blake, Director of Pupil and Personnel Services for their continuous encouragement, guidance, and support.

Respectfully submitted,

Cynthia Sparks
Interim Principal

HENRY WILSON MEMORIAL SCHOOL

Principal's Report

It is with great pleasure I submit my fifth annual report as principal of Henry Wilson Memorial School.

As we move into the 21st century, we need to prepare our students to meet the challenges they will encounter through an appropriate program of studies. In order for us to continue to provide the necessary programs, space is a vital need.

This past year we implemented a few new programs to improve the educational opportunities at H.W.M.S. Ms. Becky Carney was hired as our new computer teacher and every student is now having some formal instruction in keyboarding skills. Due to a lack of reading time and skills, literature was added back into our program studies. It used to be part of the language arts curriculum. The number of students at H.W.M.S. required an additional guidance counselor and Mrs. Sarah Krebs has joined us to fulfill that role. A new program called Second Step has been added to our program of studies. This program helps promote non-violence into the lives of young people.

This past year Mrs. Cheryl Peabody has become the full time assistant principal at H.W.M.S.

Last summer we saw the SAU move to the old Main Street School. This gave us the opportunity to add two special education programs, a life skills program and an emotional handicap program.

H.W.M.S. has been fortunate with the addition of its new staff. The new staff has brought with them new ideas, enthusiasm, and a true meaning of teamwork. Our additional new staff are:

Mr. Justin Nelson	8th grade math
Mrs. Jackie Capello	8th grade literature
Mr. Joel Chagnon	7th grade science
Ms. Cassandra Johnson	7th grade social studies
Ms. Kerry McGrath	6th grade science
Mr. Robert Burdett	Special Education
Mrs. Sharyn Newton	Paraprofessional
Mrs. Patty Stewart	Paraprofessional
Mrs. Joan Chase	Paraprofessional
Mrs. Toni Punty	Paraprofessional
Ms. Erla Buttrick	Paraprofessional
Mrs. Christine Telles	Paraprofessional
Ms. Mary Turcote	Paraprofessional

Thanks to the efforts of Mr. Jim Taylor and Ms. Cynthia Sparks and money dedicated to technology, H.W.M.S. has at least one computer in every classroom. New computers have replaced the old ones in our computer lab and as we close on 1999, many computers are now on line.

At H.W.M.S. we continually strive our students to be the best they possible can be through high expectations. It does take a whole community to educate a child and it is evident here. I am very proud of all the students and staff for their perseverance and dedication, the support of the communities of Farmington and Middleton, and the on-going efforts and guidance of Dr. Ronald Snyder, Mrs. Doreen Wittenberg, and Mr. Brian Blake.

We must continue to work together to prepare our youth of today to become better, responsible adults of tomorrow.

Respectfully submitted,

Clayton Lewis
Principal

FARMINGTON HIGH SCHOOL

Principal's Report

I am pleased to submit the annual report as principal of Farmington High School.

Farmington High School welcomed the following professional members at the beginning of the 1999 school year:

Mrs. Ruth Ellen Vaughn, English; Mr. Dan Place, Math; Mrs. Barbara Post, Science; Mr. David Wims, Social Studies; Mrs. Debra Hoyt, Computers; Mrs. Gina Dimock, Art; and Mrs. Laura Herbert, Special Education. We were again fortunate to attract and maintain a teaching staff that is committed to extending instruction and having a positive impact with our students.

As identified in last year's report, school climate and social issues are on going concerns. Last spring, we all had the unfortunate experience of dealing with the fall out of "Columbine". The impact on our staff, students and community was profound. As rural as Farmington is, we all learned we are not insulated from violence and social upheaval. We have taken measures to provide as safe an environment as possible and pledge to continue this mission. One initiative in cooperation with the Farmington Police Department, was the addition of a school resource officer, Mr. Dennis Durkin. Mr. Durkin provides our students an additional resource for advice, visits classrooms as a resource to curriculum activities and has had a positive influence with many of the high school students in regards to safety and legal concerns. We have also received a competitive grant to train our faculty and students addressing harassment issues and how to effectively report such behaviour. Although we are only in mid-year, I am proud to report our students have responded to this program minimizing these behaviors.

We continue to work on the formalization of a unified curriculum K-12. Progress has been steady as this project moves forward. Once this project concludes, it should finalize our approved accreditation status with the New England Association of Schools and Colleges (NEAS+C).

Farmington High School continues to commit itself to technological growth. Computer and science labs have been maintained so our students are competitive and enhance their comprehension of the real world.

In closing, the students of Farmington should be recognized for their cooperation and contributions in making Farmington High School a better school. I wish to recognize our professional and support staff for their dedication and Mr. Jozokos, Assistant Principal, for his tireless efforts. Finally, I thank the Farmington and Middleton School Boards, Dr. Snyder, Mrs. Wittenberg and Mr. Blake for their continued support, leadership and guidance. Along with parents and community, we will continue to work for the best educational program we can provide for the students who attend Farmington High School.

Respectfully submitted,
Michael Lee, Principal

MEMORIAL DRIVE SCHOOL

GUIDANCE REPORT

The counseling department at Memorial Drive School provides many services to the school community. Not only do we provide individual counseling, but we also offer a variety of theme groups when the need arises. This year, special group topics have included divorce/separations, anger management, making better choices and everyday social skills.

The counselors' typical day includes Individual Educational Plan meetings and parent or teacher consults. Many times during the year we are responsible for providing the Special Education team with student observations which provide valuable insight into the daily behavior of students. The counselors' then provide treatment plans or counseling goals for the Special Education process.

Classroom guidance is an integral part of the guidance program. This allows us to function in our most pro-active fashion. Each grade level receives guidance classes for one third of the school year. During this time lessons are taught on the following subject areas: appropriate touches and stranger safety, puberty, friendship, conflict resolution, gun safety and adjustments to the curriculum to address social needs. The counselors are able to provide these services to all children in the school. Our ultimate goal is to promote healthy pro-social skills that will aid in the development of all students.

The elementary school participated in Red Ribbon Week with weeklong activities and classroom activities. All activities were designed to promote a healthy drug-free lifestyle, including red ribbons, coloring books, and a banner signed by all students and forwarded to President Clinton to affirm our schools drug free commitment.

Peer mediation is still on going. Currently there are seven trained mediators and four trained adults at Memorial Drive School. A two-person mediation team meets three times a week to help students throughout the school to work out their conflicts peacefully. Peer mediation takes place at all levels in the Farmington School system. We are currently in the process of training more peer mediators/advisors, as there is an ongoing need for support services in our school.

The counselors at Memorial Drive School pride themselves on being highly visible within the classrooms and throughout the building. We involve ourselves in all aspects of daily school life and provide help and support to all that are in need.

The counselors' typical day consists of: classroom guidance for all grade levels, individual intervention as requested by students/teachers, crisis management, parent and agency contacts, teacher consults, Individual Education Plan meetings and appropriate observations. Behavioral plan consultations as requested, and individual and group support for all students are all part of our service package.

Issues relating to the care and concern of animals are addressed through a monthly KIND newspaper distributed to students in grades 2-5. It is provided by a scholarship through Cocheco Valley Humane Society.

Respectfully submitted,
Barbara Ripley
Hollie Anderson
Guidance Counselors

HENRY WILSON MEMORIAL SCHOOL

Guidance Report

With the addition of Sarah Krebs as another Guidance Counselor at Henry Wilson Memorial School, programming, curriculum, and counseling have been going nicely. Mrs. Krebs' caseload consists of the sixth grade and half of the seventh. Ms. Maloney is responsible for the other half of the seventh grade and eighth.

Guidance classes are shared between the two counselors by caseload. Another change in guidance class is that half the students in a homeroom are taking computer class during that homeroom's guidance period. Therefore, a guidance class now consists of approximately 12 to 14 students. These numbers are far more conducive to teaching a guidance curriculum. This change also greatly enhances learning and teacher-student interactions.

Ongoing school programs include peer mediation and Project Alternative Peer Leaders. The Peer Mediation program is operating very well, with trained student mediators from the sixth, seventh, and eighth grades. The service is well used by students who are self-referred, as well as staff-referred.

The Peer Leaders group consists of students who require a staff recommendation. These students serve as positive role models to the student body in terms of their personality, school responsibility, interactive style, values, interests, etc. Peer

Leaders help plan, develop, and participate in activities for school programs that are funded with Title IV money. Red Ribbon Week, Peace Days, and Project Safeguard are some examples.

Red ribbon Week was in October. The focus for this year was the dangers of cigarette smoking, although other substances were addressed/included in the week's activities. The week involved the distribution of red ribbons, the creation of posters to be displayed in classrooms/hallways, a speaker, theme days, a pledge wall, and, of course, Grim Reaper Day. Concepts and themes were reinforced in guidance classes.

The speaker was a respiratory therapist from Frisbie Hospital who showed a compelling video and discussed the dangers of tobacco and smoking. Theme days included "Put a Cap on Drugs Day" and "Shade Out Drugs Day." Students who wore hats and sunglasses, respectively, on the specified day were showing their support for a drug-free life. There was positive feedback regarding theme days.

New to Red Ribbon Week this year was a pledge wall. Students and staff were invited to write their name on a pumpkin-shaped pledge card that was then affixed to the wall by the main entrance. The display grew large, showing that

there were many individuals at Henry Wilson Memorial School who supported living drug-free. The display was left up for the duration of the Week.

Grim Reaper Day was a Peer Leaders project. The event dramatizes the statistics of deaths from alcohol-related car crashes. Peer Leaders took on the role of either victim or Reaper along with the assistance of some classmates whom they had chosen ahead of time. It went very well and was covered by Foster's Daily Democrat.

The first Peace Day was on November 17. The theme was the 1960's and staff and students wore clothing from that era. Concepts were reinforced in guidance classes. Peer Leaders organized a mock peace and anti-war demonstration for all classes to see on their way to lunch. Three Peace Days remain for this school year.

Educational Talent Search (ETS) continues with Debra McCann. Fourteen seventh and eighth grade students are participating in the school yearlong program. The focus is career awareness in seventh grade and college awareness in eighth grade. The six-week Early Awareness ETS program for sixth grade students has just begun. There are fourteen students participating as well.

The Big Brother/Big Sister program is in its planning stages to begin after the close of second quarter. There will be an academic focus in which eligible seventh and eighth grade students each will be matched with an elementary school student. Emphasis will be on reading with the younger student, and helping him/her with difficulties in writing, reading, math, etc. as needed.

In the spring, eighth grade students will attend field trips to UNH and/or the Creteau Regional vocational Center in Rochester.

A Project Safeguard evening is planned for April. Students in transitional grades and their parents will have an opportunity to choose from a number of interesting and important workshops/presentations.

Individual and group counseling, crisis intervention, and school representation in court are ongoing, with referrals made to outside agencies when appropriate.

Monthly district guidance meetings continue with the inclusion this year of Brian Blake. In addition, other meetings requiring guidance presence such as CORE (Sped) and Student Awareness continue to take place on a weekly basis.

Respectfully submitted,

Sara Krebs
Lisa Maloney
Guidance Counselors

FARMINGTON HIGH SCHOOL

Guidance Report

The Farmington High School Guidance Department continues to shoulder a variety of responsibilities and deliver services including, but not limited to: educational planning, academic counseling, crisis counseling, special education meetings, parent and/or teacher consults, creating the master course schedule, and course registration. The student population is divided in half by alphabet for counselor coverage. The current enrollment: 83 seniors, 114 juniors, 110 sophomores, and 128 freshmen.

The 1999 graduating class consisted of 90 students. Based upon the follow-up information available, 39% went on to attend 4-year colleges, 13% to 2-year colleges, 7% entered the armed forces, and the remaining 41 % either went to work, to other programs later, or it is unknown. We currently have 83 seniors; seniors will work with guidance counselors on postgraduate plans.

Ten students participated in the UNH Upward Bound Program last year. The program helped eligible students work on achieving their goal of going on to and being successful in higher education. UB students had an advisor who met with them twice a month to explore course selections, college planning, financial aid, and to set and monitor challenging academic and personal goals. In addition, FHS students spent six weeks this past summer living on the UNH campus while taking classes to develop skills necessary for success.

Twenty-six students met with an outreach counselor from the UNH Educational Talent Search Program. This is another educational opportunity sponsored by the University of New Hampshire. They work with students through the academic year only. ETS students' goals are also to be successful in high school and go on to higher education. Both UB and ETS programs continue this year.

Last fall we offered students an 8-week grief support group. The students who participated had lost a parent or a grandparent in recent months. The group provided a compassionate place to help students through the maze of feelings one goes through when they have lost a family member. Some students also participated in a teen support group last year. Topics included: transition to high school, stress management, and coping skills. We hope to offer more group counseling services this year. Topics would be dependent upon determined needs.

Tests from the New Hampshire Educational Improvement and Assessment Program were administered to 132 sophomores during May 1999 and we recently received the results. The individual reports were distributed and explained to students. Students were tested in English Language Arts, Mathematics, Science, and Social Studies. Schools and districts use this information to make

adjustments in curriculum and instructional programs. Proficiency levels describe what students at each level know and are able to do. Novice is the lowest proficiency level; Basic, Proficient, and Advanced levels follow accordingly. Basic proficiency level represents a general understanding of the topic. A lesser percentage of our students scored in the basic proficiency range for all subjects (except science, where we scored higher) than did the state as a whole. We scored slightly higher in the basic level for all subjects than schools in the surrounding area. Unfortunately, we continue to score a higher percentage of students in the novice range compared to state averages. The testing shows what our greatest needs are. This information is shared with teachers to help make decisions about teaching in individual subject areas and make adjustments in the district curriculum.

Fifty-one students took the Preliminary Scholastic Aptitude Test (PSAT) in October 1999. The test is designed to challenge college prep juniors. The average scores for juniors taking the test (38): 49 (out of 80) on verbal skills and 47 on math reasoning skills. Though sophomores are not expected to be prepared for this test, 10 opted to take it and averaged a 51 verbal and 49 math score. We also administered the ASVAB (Armed Services Vocational Aptitude Battery) to the junior class to utilize the results in helping students realize personal strengths and abilities as related to future planning.

Additions to the faculty this year have created more manageable class sizes for many subjects. We are still somewhat limited in elective course offerings. Thirty-four students are enrolled in vocational programs available through the Tri-City Regional Vocational Centers. Numbers remain low due to transportation issues and scheduling conflicts.

A Career Day was organized for students again last year. We had a large number of diversified occupations and businesses represented. Overall, the day was a success, providing students

the opportunity to learn about various careers and how to prepare for them. The Support Services Department will continue to focus its attention and future projects on student needs.

The Guidance Department continues to provide crisis counseling on an individual basis, but to better meet the needs of all our students we utilize area social service agencies for referrals. We are learning to use more outside resources as a manner in which to help students and families. We welcome community involvement and/or questions.

Respectfully submitted,

Lisa M. Burrows
Kathleen Costello
Guidance Counselors

FARMINGTON/MIDDLETON

Title I Report for 1999

In the 1998-99 school year a total of 140 students from Memorial Drive Elementary School and the Henry Wilson Memorial School participated in the Title I Program. Title I is a federally funded program which provides additional money to local school districts to assist students "at-risk". In Farmington, a supplementary program is offered to students in grades 1 through 6 for support in reading. Students are referred and upon meeting specified criteria, they are entered into the program. In a community where many of our students have great needs and limited resources available to them, Title I plays a significant role in decreasing retention rates, reducing special needs, and in providing the extra support for many students to develop the skills and confidence needed to successfully function within their regular classroom programs.

The 1998-99 school year was my eighteenth year serving as the Project Manager of the Title I Program. Upon compiling student, teacher and parent survey results over the past years, we have continuously seen that the efforts of Title I make a significant difference to the Farmington School District. An extraordinary competent and stable Title I staff is the key factor contributing to the accomplishments of this program. Collaborating with classroom teachers to coordinate classroom work with Title I support and in developing individual student goals, Title I staff has a window of opportunity to view schoolwide literacy needs. In an effort to address the needs of a very language-challenged population, Title I has taken the initiative in the Language Arts curriculum planning to bring The Benchmark Work Identification Program to the district. In the short time of its implementation, we are already seeing significant gains at the early primary grades. Carry-over of these gains to our 3,6, and 10th grades NH State Assessment tests will be evaluated in forthcoming years to analyze student achievement gains and the effectiveness of this program.

Two other significant accomplishments have taken place over the past year. Mrs. O'Connell, a Title I teacher brought students, teachers and parents together to finalize the content and format of the home-school compact. Federal guidelines require that schools receiving Title I funds have a compact in place. Mrs. O'Connell has worked diligently on this project and has played a vital role in the development of the compact. The compact was distributed in the fall of 1999 to all students, teachers and parents. Feedback will be requested from all three groups in the coming year as to its effectiveness and any desired changes.

In addition to the home-school compact, we have a new staff member, Lori LaBranche, who joined the Title I staff in March 1999 in a shared position with the Rochester School District. She has contacted local, regional, and state organizations to seek help for our schools in a variety of ways. Lori's education and enthusiasm to this "first of a kind" position in New Hampshire has been a

key factor in the success of this position. In the coming year, we should see the fruition of her efforts as we see more trained volunteers, new programs and additional resources enhance the learning environment at the Farmington schools.

I, once again, would like to extend a note of appreciation to our administrative leaders, all faculty members, parents and community members for their continued support of the Title I Program.

Respectfully submitted,

Carole A. Albert
Title I Project Manager

REPORT OF THE SCHOOL NURSES

1998-1999

The 1998-1999 school year was an extremely busy year. We have two nurses working daily, covering three schools, encompassing approximately 1525 students. We are still traveling to the high school twice daily, from 10:00-11:00 and from 12:30-1:30 and also whenever needed for an emergency. We made several extra visits to the high school in addition to the two hours that we had allotted.

Health assessments and hearing and vision evaluations were done on some grade three, five, and incoming kindergartners, as well as the students within the special education programs. Appropriate referrals were made wherever necessary.

All records of those wishing to participate in a school sponsored sport were reviewed and evaluated for medical eligibility by the nurses. All those students wishing to participate are required to submit updated sports questionnaires and physical forms prior to try-outs. Fifth grade and eighth grade students were given letters with their third and fourth report cards informing parents that physicals are necessary during the summer months, in order to be eligible to try out for a sport during junior high or high school.

We continue to encourage parents to call our offices with any changes in the health of their children. This would include any communicable diseases or childhood illnesses, broken bones, surgeries, immunization updates, or any chronic condition or prescription medication that a child takes on a daily basis. We would also appreciate receiving a copy of any new physicals.

Kindergarten screening was done in April for those children expecting to enter into school in September. At this time each child was weighed, measured, and had hearing and vision evaluations. This screening is done in order to detect many problems early, so that they may be corrected before entering into school.

Again we had student nurses from the University of New Hampshire working with us on Wednesdays as part of their Community Nursing affiliation. There were six nurses, three at a time, on a rotating basis learning the ins and outs of school nursing as it relates to the community. They presented classroom presentations to all of our third grade classes, informing them of how important hand washing is and how easily germs can be passed.

The nurses' office stays continuously busy throughout the day. We are seeing students for many more reasons than just illness. Sometimes we deal with behavior issues regarding students interacting with their peers. Some days we see students regarding their pregnancy: what is normal and what is not. Many times we may be dealing with social issues at school or from a student's home.

A few other reasons we see students are for splinters, time-outs, headchecks, wet clothes, jackets, boots, safety pins, fixing eyeglasses, gum in the hair, messages to parents, dietary counseling, hygiene counseling, taping casts, headaches, stomach-aches, fevers, vomiting, sore feet, blisters, hangnails, rashes, conjunctivitis, wound dressing changes, sore throats, toothaches, bee stings, diaper changes, “accidents”, medication administration, psychiatric disorders and consultations.

The full-time nurse also attends many meetings at all three schools, several times a week. She attends the IEP meetings on those students with health-related issues and also attends weekly meetings with the principals and guidance departments regarding any issues that the students may be having. We also confer with them on an on-going basis to keep them informed about any changes that we are aware of. We work as a team for the benefit of the students.

We also confer with teachers on an ongoing basis so that we may all stay abreast of any changes in their students. We try to keep them informed of any changes that may affect their student while in the classroom.

We continue to strive towards keeping healthy bodies and minds. We are involved with health education on an ongoing daily basis; either as a resource person or as a teacher in an informal classroom. We are covering subjects such as dental hygiene, nutrition, human growth and development, hygiene, non-violence, drug awareness, HIV/AIDS awareness and Blood and Body Fluid Precautions. We encourage open discussions with our students regarding these issues so as to maintain that accurate information is available at all times. We are trying to foster a healthy, caring and nurturing environment for all of our students; regardless of age.

We would like to thank everyone who continues to support us by helping to obtain medical, optical, financial, and personal assistance for our community.

STATISTICAL REPORT:

FIRST AID AND ILLNESS	16,262
HAIR CHECKS FOR LICE	6,532
HEARING AND VISION	128
MEDICATIONS	8,930
KINDERGARTENERS SCREENED	88
PARENT CONTACTS	1,435
SCOLOSIS SCREENINGS	262

Respectfully submitted,
Lynn Olden, RN
Barbara Moriarty, RN
AnneMarie Conley, RN

MIDDLETON SCHOOL DISTRICT

ANNUAL SCHOOL DISTRICT MEETING MINUTES

Moderator Don Leeman called the meeting to order at 7:04 p.m. The members of the board were introduced to the public. In attendance were Susan McLendon, Charlotte Davenport, and Julie Reynolds. Also attending were Superintendent of Schools Dr. Ronald Snyder and Business Manager Doreen Wittenberg.

Six articles were presented for action. These included:

1. To hear reports of auditors, agents, committee and officers chosen to conduct the prudent affairs of the District and to pass any vote related thereto.

A motion was made by Susan McLendon, seconded by Keith Mitchell, and carried without discussion.

2. To appoint any agents, committees or representatives relating to any subject contained in this warrant.

A motion was made by Susan McLendon, seconded by Star Snyder, and carried without discussion.

3. Shall the school district accept the provisions of RSA 198:20-b providing that any school district at an annual meeting may adopt an article authorizing indefinitely, until specific rescission of such authority, the school board to apply for, accept and expend, without further action by the school district, money from state, federal or other governmental unit or a private source which becomes available during the fiscal year?

A motion was made by Julie Reynolds, seconded by Susan McLendon and carried without discussion.

4. To see if the district will vote to authorize the School Board to transfer from any surplus resulting from operations for Fiscal Year ending June 30, 1999 a sum not to exceed \$10,000 to be placed in the Bus Capital Reserve Fund for the replacement and acquisition of additional buses.

A discussion was held regarding the balance currently held, the cost of the bus, life expectancy of the vehicle, rate of acquisition, etc. The current inventory of buses included a 1988, 1994, 1997, and 1998 Blue bird, as well as a 1986 GMC. The above information was presented by Susan McLendon.

A motion was put forward by Julie Reynolds, seconded by Charlotte Davenport and carried.

5. To see what sum the district will vote to raise and appropriate for the support of schools, salaries of District officials and agents for the payment of statutory obligations of the district.

A discussion ensued as to the cause of the increase in the budget. The primary reason presented was an addition of a bus route with additional driver.

Tuition was broken down to: PEP and K - \$10.57/day = \$1849.75/year per pupil 1-8 Grades - \$21.13/day = \$3697.95/year per pupil 9-12 Grades - \$28.27/day = \$4947.25/year per pupil

A short discussion was conducted on state school funding situation.

A motion was put forward by Charlotte Davenport, seconded by Star Snyder, and carried with the amount set at \$1,395,970.94.

6. To transact any other business which may legally come before this District Meeting.

A motion was made by Charlotte Davenport, seconded by Star Snyder and carried without discussion.

Moderator Don Leeman adjourned the meeting at 7:25 p.m.

As Recorded by:

Steve Comeau
Acting Clerk

Notes

1999 MIDDLETON GRADUATES

KEVIN CAMERON AMES

EDDIE BADGER

JESSICA MARIE BROOKS

KENDRA BROWN

SUZANNE MARIE BRUEDLE

MARY ELIZABETH HIOS

ERICA MARIE LARSON

JAIE ELIZABETH LEWIS

PAM MARIE LIBBY

JENINE MARIE MULLEN

RYAN MARK MYERS

AMY LOUISE POULIN

DAVID M. PROULX, JR.

JAMES R. STEVENS

EVA L. TAYLOR

TIFFANY BETH TUFTS

TOWN OF MIDDLETON, NEW HAMPSHIRE

POLICE, FIRE, AMBULANCE EMERGENCY	E-911
STRAFFORD COUNTY DISPATCH	473-8288
POLICE DEPARTMENT BUSINESS PHONE	473-8548
FIRE DEPARTMENT OFFICE BUSINESS PHONE	473-2750
HIGHWAY BUILDING	473-8390
CODE ENFORCEMENT OFFICER (BUILDING AND HEALTH)	473-2261
ANIMAL CONTROL OFFICER	473-8288
TOWN CLERK	473-2576
TAX COLLECTOR	473-2134
PLANNING BOARD	473-2576
BOARD OF ADJUSTMENT	473-2261
SELECTMEN'S SECRETARY OFFICE	473-2261
TOWN OFFICE FAX	473-2577

OFFICE HOURS

TOWN CLERK AND TAX COLLECTOR
MONDAY 2:00PM - 7:00PM,
TUESDAY & THURSDAY 9:00AM - 3:00PM,
WEDNESDAY 9:00AM - 12:00 NOON

SELECTMEN'S OFFICE
MONDAY 10AM TO 6:00PM
TUESDAY - THURSDAY 8:30AM TO 4:30PM

SELECTMEN'S MEETING
MONDAY EVENINGS 6:00PM
DEPARTMENT HEAD MEETING
3RD MONDAY OF EACH MONTH AT 7:00PM

PLANNING BOARD MEETING
2ND THURSDAY OF EACH MONTH AT 6:00PM

CONSERVATION COMMISSION & BOARD OF ADJUSTMENT
MEETS AS NEEDED